

Summary of Financial Results for the Fiscal Year Ended March 31, 2021

May 13, 2021

TSUGAMI CORPORATION

Stock code: 6101

Representative: Takao Nishijima, Chairman and CEO

Contact: Tomohiro Yamaguchi, Executive Officer, Accounting

Scheduled date of annual shareholders meeting: June 16, 2021

Scheduled date of commencement of dividend payments: May 28, 2021

Scheduled date of submission of securities report: June 16, 2021

Supplementary briefing materials to be created: Yes

Investors meeting to be held: None

Listings: Tokyo Stock Exchange

URL: <http://www.tsugami.co.jp>

Tel: +81-3-3808-1711

1. Consolidated business performance for the Fiscal year ended March 31, 2021

(From April 1, 2020 to March 31, 2021)

(Figures are rounded down to the nearest one million yen.)

(1) Consolidated operating results

(Figures in percentages denote the year-on-year change.)

	Revenue		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent		Total comprehensive income for the quarter	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2021	61,662	25.0	9,533	109.5	9,459	122.1	6,636	141.6	4,917	145.7	10,902	--
Fiscal year ended March 31, 2020	49,310	-28.0	4,549	-55.5	4,259	-59.0	2,747	-65.3	2,001	-67.7	697	-88.1

	Basic earnings per share	Diluted earnings per share	Return on equity attributable to owners of parent	Profit before tax to total assets	Operating profit on revenue
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2021	95.21	93.08	13.9	13.4	15.5
Fiscal year ended March 31, 2020	38.60	37.75	6.1	6.5	9.2

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Percentage of equity attributable to owners of parent	Operating profit on revenue
	Million yen	Million yen	Million yen	%	Yen
Fiscal year ended March 31, 2021	79,278	46,836	38,229	48.2(59.1)	751.14
Fiscal year ended March 31, 2020	61,860	39,073	32,480	52.5(63.2)	628.14

(Reference) The figures in parentheses are the ratios of total equity (sum of equity attributable to owners of parent and non-controlling interests).

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of the term
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended March 31, 2021	6,784	1,432	-2,781	17,207
Fiscal year ended March 31, 2020	7,994	-3,246	-4,261	10,921

2. State of dividends

(Base date)	Dividends per share					Total dividends (annual)	Dividend payout ratio (consolidated)	Dividend on equity attributable to owners of parent (consolidated)
	End of Q1	End of Q2	End of Q3	End of FY	Annual			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2020	--	12.00	--	12.00	24.00	1,243	62.2	3.8
Fiscal year ended March 31, 2021	--	12.00	--	14.00	26.00	1,334	27.3	3.8
Fiscal year ending March 31, 2022 (forecast)	--	14.00	--	14.00	28.00		25.9	

3. Consolidated business performance forecasts for the fiscal year ending March 31, 2021

(From April 1, 2021 to March 31, 2022)

(Percentage figures denote increases or decreases compared with the same period of the previous fiscal year.)

	Revenue		Operating profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Yen
First half	43,000	62.5	7,000	133.7	3,500	173.5	68.79
Full-year	76,000	23.3	11,000	15.4	5,500	11.8	108.10

* Notes

(1) Important changes in subsidiaries during the quarter under review (changes in specified subsidiaries that caused the scope of consolidation to change): None

(2) Changes in accounting policy and in accounting estimates, and restatements

(i) Changes in accounting policies required by IFRS: None

(ii) Changes in accounting policy other than those stated in item (i) above: None

(iii) Changes in accounting estimates: None

(3) Numbers of outstanding shares (common shares)

(i) Numbers of outstanding shares at the end of the terms (including treasury stock):

As of March 2021 55,000,000 shares As of March 2020 55,000,000 shares

(ii) Numbers of treasury shares at the end of the terms:

As of March 2021 4,105,615 shares As of March 2020 3,291,482 shares

(iii) Average numbers of shares outstanding during the periods:

As of March 2021 51,655,114 shares As of March 2020 51,860,235 shares

(Reference) Summary of non-consolidated business performance

Non-consolidated business performance for the Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2021)

(1) Non-consolidated operating results

(Figures in percentages denote the year-on-year change.)

	Net sales		Operating income		Ordinary income		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2021	20,367	-21.5	109	-72.6	1,568	14.7	3,810	374.2
Fiscal year ended March 31, 2020	25,937	-32.7	401	-79.0	1,367	-60.8	803	-74.3

	Net income per share	Net income per share after residual equity adjustment
	Yen	Yen
Fiscal year ended March 31, 2021	73.78	72.13
Fiscal year ended March 31, 2020	15.50	15.16

(2) Non-consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Million yen	Million yen	%	Yen
Fiscal year ended March 31, 2021	35,275	20,104	55.2	382.78
Fiscal year ended March 31, 2020	31,755	19,424	59.3	364.21

(Reference): Shareholders' equity: Fiscal year ended March 31, 2021: ¥19,481 million

Fiscal year ended March 31, 2020: ¥18,832 million

* The summary of financial results falls outside the scope of audits by certified public accountants or an auditing corporation.

* Explanations for the appropriate use of business forecasts and other items warranting special mention

The forward-looking statements, including business forecasts, included in this document are based on information available on the date of announcement and certain assumptions we consider reasonable. Actual performance may differ materially from the statements due to a range of factors. For assumptions for business forecasts and notes on the use of business forecasts, please refer to [1. Overview of Operating Results (1) Overview of Operating Results in Fiscal Year Under Review (ii) Forecasts for the next fiscal year] on page 2 of the accompanying documents of this summary of financial results for the Fiscal year ended March 31, 2021.

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1. Overview of Operating Results

(1) Overview of Operating Results in Fiscal Year Under Review

(i) Operating results in fiscal year under review

During the fiscal year under review, markets in Japan and overseas continued to be in an adjustment phase amid the impact of COVID-19 and other factors. From the middle of the year onwards, orders received are rallying, reflecting a recovery of demand, primarily in China.

In this situation, the Group worked intensively to expand sales to a wide range of business sectors including automotive parts and information technology. Revenue stood at ¥61,662 million (up 25.0% year on year), operating profit at ¥9,533 million (up 109.5% year on year) and profit attributable to owners of parent at ¥4,917 million (up 145.7% year on year). The Group thus achieved a year-on-year growth in revenue and profit. Domestic revenue was ¥6,129 million (down 37.4% year on year) and overseas revenue ¥55,532 million (up 40.5% year on year). The ratio of overseas revenue rose by 10.0 percentage points year on year to 90.1%.

With respect to revenue by machinery category, revenue from automatic lathes, the main product line, came to ¥51,810 million (up 33.2% year on year), revenue from grinding machines to ¥2,489 million (down 28.8% year on year), and revenue from machining centers, rolling machines and specialized machines to ¥4,096 million (up 21.5% year on year).

Segment performance is as follows.

- a. In Japan, revenue decreased 22.6% year on year to ¥20,377 million and segment profit decreased 50.6% year on year to ¥273 million.
- b. In China, revenue increased 60.9% year on year to ¥49,184 million and segment profit increased 163.9% year on year to ¥8,585 million.
- c. In India, revenue decreased 28.8% year on year to ¥1,797 million yen and segment profit decreased 74.3% year on year to ¥39 million.
- d. In South Korea, revenue decreased 36.3% year on year to ¥1,593 million yen and segment profit decreased 72.8% year on year to ¥89 million.
- e. Revenue in "Other" decreased 42.0% year on year to ¥420 million yen. A segment loss was recorded at ¥48 million (whereas, for the previous fiscal year, segment profit of ¥28 million was recorded).

Operating profit is calculated by deducting cost of sales and selling, general and administrative expenses from net sales.

(ii) Forecasts for the next fiscal year

Considering trends in domestic and overseas markets and orders received, the Company forecasts performance in the fiscal year ending March 31, 2022 as shown below.

The Group's forecasts are as follows:

Consolidated business performance forecasts for the fiscal year ending March 31, 2022

(Million yen, except per share data)

	First half	Full year
Revenue	43,000	76,000
Operating profit	7,000	11,000
Profit attributable to owners of parent	3,500	5,500
Basic earnings per share	68.79 yen	108.10 yen

(2) Overview of Financial Position in Fiscal Year Under Review

(i) State of assets, liabilities and net assets

Total assets amounted to ¥79,278 million at the end of the fiscal year under review, increasing ¥17,417 million from the end of the previous fiscal year.

This resulted mainly from increases of ¥6,285 million in cash and cash equivalents, of ¥8,169 million in trade and other receivables, of ¥2,431 million in inventories and of ¥2,160 million in property, plant and equipment despite a fall of ¥1,816 million in other financial assets.

Total liabilities amounted to ¥32,441 million at the end of the fiscal year under review, increasing ¥9,654 million yen from the end of the previous fiscal year.

It was chiefly attributable to increases of ¥5,317 million in trade and other payables, ¥712 million in borrowings, ¥1,021 million in income taxes payable and ¥2,140 million in contract liabilities.

Total equity amounted to ¥46,834 million at the end of the fiscal year under review, increasing ¥7,762 million from the end of the previous fiscal year.

This was largely due to increases of ¥5,577 million in retained earnings and of ¥1,521 million in other components of equity. The increase in other components of equity includes an increase of ¥2,014 million in exchange differences on the translation of foreign operations and a decrease of ¥492 million in financial assets measured at fair value through other comprehensive income.

Reflecting the results above, the ratio of equity attributable to owners of parent reached 48.2%, rising 4.3 percentage points from the end of the previous fiscal year.

(ii) State of cash flows

Cash and cash equivalents amounted to ¥17,207 million at the end of the fiscal year under review, increasing ¥6,285 million from the end of the previous fiscal year. Changes in cash flows for each activity and the reasons for those changes are as follows.

(Cash flows from operating activities)

Cash generated through operating activities was ¥6,784 million (cash generated of ¥7,994 million in the previous fiscal year).

This is primarily attributable to an increase in cash, including profit before tax of ¥9,459 million, an increase of ¥4,366 million in trade and other payables, an increase of ¥1,964 million in contract liabilities, and depreciation and amortization of ¥1,505 million, as well as a decrease in cash due to an increase of ¥7,046 million in trade and other receivables, income taxes paid of ¥2,273 million and an increase of ¥1,390 million in inventories.

(Cash flows from investing activities)

Cash generated through investing activities was ¥1,432 million (cash used of ¥3,246 million in the previous fiscal year).

The result principally reflected an increase in cash resulting from proceeds from the sale of investment securities of ¥3,888 million despite a decrease in cash due to the purchase of property, plant and equipment of ¥2,311 million.

(Cash flows from financing activities)

Cash used for financing activities was ¥2,781 million (cash used of ¥4,261 in the previous fiscal year).

The cash outflow resulted mainly from ¥1,497 million for the purchase of treasury shares and dividends paid of ¥1,242 million.

(3) Basic policy relating to profit distribution, and dividends for the fiscal year under review and the following fiscal year

The Group adopts a basic policy of increasing its collective capabilities and returning profits to shareholders by sustaining aggressive investment in development projects in response to changing social demands and continuing its efforts to enhance competitiveness and streamline management. Based on this policy, the Group is united in its commitment to strengthening its business structure and achieving stable dividends.

The Group will also deal appropriately with the acquisition of treasury stock for the flexible enforcement of capital policies and other purposes as part of its measures for returning profits to shareholders, based on a comprehensive assessment of factors, including the need, financial conditions and share price trends.

For the consolidated Fiscal year ended March 31, 2021, the Company has decided to pay annual dividends of ¥26 per share, including interim dividends of ¥12 per share and year-end dividends of ¥14 per share.

For the consolidated fiscal year ending March 31, 2022, the Company plans to pay annual dividends of ¥28 per share, including interim dividends of ¥14 per share and year-end dividends of ¥14 per share.

2. Basic Policy on Selection of Accounting Standards

The Group has been applying the International Accounting Standards since the Fiscal year ended March 31, 2019, to enhance convenience and the international comparability of financial information in the capital market.

3. Consolidated Financial Statements and Significant Notes

(1) Consolidated Statement of Financial Position

(Million yen)

	Figures at the end of the previous consolidated fiscal year (As of March 31, 2020)	Figures at the end of the consolidated fiscal year under review (As of March 31, 2021)
Assets		
Current assets		
Cash and cash equivalents	10,921	17,207
Trade and other receivables	12,258	20,428
Other financial assets	30	30
Inventories	18,343	20,774
Other current assets	1,397	1,582
Total current assets	42,952	60,023
Non-current assets		
Property, plant and equipment	9,648	11,808
Right-of-use assets	1,222	1,302
Intangible assets	1,289	1,116
Retirement benefit asset	82	91
Other financial assets	6,236	4,420
Deferred tax assets	209	253
Other non-current assets	218	261
Total non-current assets	18,908	19,254
Total assets	61,860	79,278

(Million yen)

	Figures at the end of the previous consolidated fiscal year (As of March 31, 2020)	Figures at the end of the consolidated fiscal year under review (As of March 31, 2021)
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	9,480	14,797
Borrowings	8,867	9,579
Other financial liabilities	175	210
Income taxes payable	310	1,332
Provisions	402	384
Contract liabilities	1,021	3,161
Other current liabilities	609	737
Total current liabilities	20,866	30,204
Non-current liabilities		
Other financial liabilities	140	123
Retirement benefit liability	915	893
Deferred tax liabilities	635	887
Other non-current liabilities	229	333
Total non-current liabilities	1,920	2,237
Total liabilities	22,787	32,441
Equity		
Share capital	12,345	12,345
Capital surplus	3,306	3,332
Treasury shares	-2,994	-4,371
Other components of equity	1,038	2,560
Retained earnings	18,784	24,362
Equity attributable to owners of parent	32,480	38,229
Non-controlling interests	6,593	8,607
Total equity	39,073	46,836
Total liabilities and net equity	61,860	79,278

(2) Consolidated Statements of Profit or Loss and Comprehensive Income

(Consolidated Statement of Profit or Loss)

(Million yen)

	Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)	Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)
Revenue	49,310	61,662
Cost of sales	-36,354	-44,457
Gross profit	12,956	17,204
Selling, general and administrative expenses	-8,369	-8,297
Other income	308	670
Other expenses	-345	-44
Operating profit	4,549	9,533
Finance income	310	339
Finance costs	-601	-413
Profit before tax	4,259	9,459
Income tax expense	-1,511	-2,822
Profit	2,747	6,636
Profit for the year attributable to:		
Owners of parent	2,001	4,917
Non-controlling interests	745	1,718
Profit	2,747	6,636
Earnings per share		
Basic earnings per share (yen)	38.60	95.21
Diluted earnings per share (yen)	37.75	93.08

(Consolidated Statement of Comprehensive Income)

(Million yen)

	Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)	Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)
Profit	2,747	6,636
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Financial assets measured at fair value through other comprehensive income	-170	1,459
Remeasurement of defined benefit pension plans	-3	11
Total items that will not be reclassified to profit or loss	-174	1,471
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	-1,874	2,795
Total items that may be reclassified to profit or loss	-1,874	2,795
Total other comprehensive income	-2,049	4,266
Comprehensive income	697	10,902
Total comprehensive income for the year attributable to:		
Owners of parent	460	8,405
Non-controlling interests	236	2,497
Comprehensive income	697	10,902

(3) Consolidated Statement of Changes in Equity

Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)

(Million yen)

	Equity attributable to owners of parent				
	Share capital	Capital surplus	Treasury shares	Other components of equity	
				Exchange differences on translation of foreign operations	Financial assets measured at fair value through other comprehensive income
Balance as of April 1, 2019	12,345	3,214	-2,943	-169	2,745
Profit					
Other comprehensive income				-1,366	-170
Total comprehensive income	--	--	--	-1,366	-170
Purchase of treasury shares			-123		
Disposal of treasury shares		-34	72		
Dividends					
Changes in share-based payment transactions		129			
Transfer to retained earnings					-0
Equity transactions with non-controlling interests		-3		-0	
Share-based payment transactions	--	92	-51	-0	-0
Balance as of March 31, 2020	12,345	3,306	-2,994	-1,535	2,574

	Equity attributable to owners of parent				Non-controlling interests	Total
	Other components of equity		Retained earnings	Total		
	Remeasurements of defined benefit plans	Total				
Balance as of April 1, 2019	--	2,576	18,052	33,244	6,827	40,072
Profit			2,001	2,001	745	2,747
Other comprehensive income	-3	-1,540		-1,540	-508	-2,049
Total comprehensive income	-3	-1,540	2,001	460	236	697
Purchase of treasury shares				-123		-123
Disposal of treasury shares			-21	16		16
Dividends			-1,244	-1,244	-463	-1,707
Changes in share-based payment transactions				129		129
Transfer to retained earnings	3	3	-3	--		--
Equity transactions with non-controlling interests		-0		-3	-7	-11
Share-based payment transactions	3	2	-1,269	-1,225	-471	-1,696
Balance as of March 31, 2020	--	1,038	18,784	32,480	6,593	39,073

Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)

(Million yen)

	Equity attributable to owners of parent				
	Share capital	Capital surplus	Treasury shares	Other components of equity	
				Exchange differences on translation of foreign operations	Financial assets measured at fair value through other comprehensive income
Balance as of April 1, 2020	12,345	3,306	-2,994	-1,535	2,574
Profit					
Other comprehensive income				2,016	1,459
Total comprehensive income	--	--	--	2,016	1,459
Purchase of treasury shares			-1,495		
Disposal of treasury shares		-57	119		
Dividends					
Changes in share-based payment transactions		88			
Transfer to retained earnings					-1,952
Equity transactions with non-controlling interests		-5		-1	
Share-based payment transactions	--	25	-1,376	-1	-1,952
Balance as of March 31, 2021	12,345	3,332	-4,371	478	2,081

	Equity attributable to owners of parent				Non-controlling interests	Total
	Other components of equity		Retained earnings	Total		
	Remeasurements of defined benefit plans	Total				
Balance as of April 1, 2020	--	1,038	18,784	32,480	6,593	39,073
Profit			4,917	4,917	1,718	6,636
Other comprehensive income	11	3,487		3,487	779	4,266
Total comprehensive income	11	3,487	4,917	8,405	2,497	10,902
Purchase of treasury shares				-1,495		-1,495
Disposal of treasury shares			-61	0		0
Dividends			-1,242	-1,242	-454	-1,697
Changes in share-based payment transactions				88		88
Transfer to retained earnings	-11	-1,963	1,963	--		--
Equity transactions with non-controlling interests		-1		-7	-28	-35
Share-based payment transactions	-11	-1,965	659	-2,656	-483	-3,140
Balance as of March 31, 2021	--	2,560	24,362	38,229	8,607	46,836

(4) Consolidated Statements of Cash Flows

(Million yen)

	Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)	Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)
Cash flows from operating activities		
Profit before tax	4,259	9,459
Depreciation and amortization	1,242	1,505
Finance income	-310	-339
Finance costs	81	103
Loss on retirement of fixed assets	5	10
Loss (gain) on sale of fixed assets	-5	-1
Loss from performance of defect liability, etc.	307	--
Decrease (increase) in inventories	3,058	-1,390
Decrease (increase) in trade and other receivables	4,470	-7,046
Increase (decrease) in trade and other payables	-3,211	4,366
Increase (decrease) in contract liabilities	-521	1,964
Increase or decrease in retirement benefit asset or liability	19	-19
Increase (decrease) in provisions	-171	-43
Other	47	-432
Subtotal	9,269	8,135
Interest and dividends received	291	348
Interest paid	-81	-103
Government grant income	166	392
Proceeds from subsidy income	--	121
Payments for performance of warranty against defects	-307	--
Income taxes paid	-1,598	-2,273
Income taxes refund	254	163
Net cash provided by (used in) operating activities	7,994	6,784
Cash flows from investing activities		
Payments into time deposits	-50	-50
Proceeds from withdrawal of time deposits	50	50
Purchase of property, plant and equipment	-2,209	-2,311
Proceeds from sale of property, plant and equipment	6	2
Payments for retirement of property, plant and equipment	-0	-7
Purchase of intangible assets	-798	-228
Purchase of right-of-use assets	-183	--
Purchase of investment securities	-2	-2
Proceeds from sale of investment securities	1	3,888
Proceeds from subsidy income	--	81
Other	-60	9
Net cash provided by (used in) investing activities	-3,246	1,432

Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	-2,254	712
Proceeds from sale of treasury shares	16	0
Purchase of treasury shares	-123	-1,497
Dividends paid	-1,244	-1,242
Payment of dividends to non-controlling shareholders	-463	-454
Payments for acquisition of interests in subsidiaries from non-controlling interests	-11	-35
Repayments of lease obligations	-180	-263
Net cash provided by (used in) financing activities	-4,261	-2,781
Effect of exchange rate changes on cash and cash equivalents	-677	849
Net increase (decrease) in cash and cash equivalents	-190	6,285
Cash and cash equivalents at the beginning of the term	11,112	10,921
Cash and cash equivalents at the end of the term	10,921	17,207

(5) Notes Related to Consolidated Financial Statements

(Notes relating to the going concern assumption)

No corresponding item exists.

(Segment information)

(1) Summary of reportable segments

The Group's reportable segments are its constituent units that disclose financial information separately. They fall under the scope of periodic reviews the Company's Board of Directors performs to determine the distribution of its management resources and to assess its operating results.

The Group manufactures and sells machine tools in Japan and abroad. The Group consists of geographic segments based on its manufacturing and sales organizations. The Company's reportable segments are Japan, China, India, South Korea and Other which are the areas where Group companies are located.

(2) Segment revenues and operating results

Inter-segment revenues are based on market prices.

Revenues and operating results of the Group's reportable segments are as follows.

Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)

(Million yen)

	Reportable segment						Adjustment	Consolidated
	Japan	China	India	South Korea	Other	Total		
Revenue								
Revenue from external customers	20,899	22,888	2,491	2,446	584	49,310	--	49,310
Intersegment revenue	5,415	7,689	34	56	139	13,335	-13,335	--
Total	26,315	30,577	2,526	2,502	724	62,646	-13,335	49,310
Segment profit (loss)	552	3,253	155	327	28	4,317	269	4,586
Other income and expenses, net	--	--	--	--	--	--	--	-36
Operating profit	--	--	--	--	--	--	--	4,549
Finance income and expenses, net	--	--	--	--	--	--	--	-290
Profit before tax	--	--	--	--	--	--	--	4,259
Other items								
Depreciation and amortization	386	758	41	69	0	1,256	-14	1,242
Segment assets	22,932	29,234	3,725	1,611	744	58,249	3,611	61,860
Capital expenditure	1,068	2,057	365	86	1	3,579	--	3,579

(Notes) 1. Segment profit is calculated by deducting cost of sales and selling, general and administrative expenses from sales revenue.

2. "Adjustment" of segment income of ¥269 million is the adjustment of unrealized income.

3. "Adjustment" of segment assets of ¥3,611 million includes Company-wide assets of ¥9,331 million and an effect of intersegment adjustments of ¥-5,720 million.

Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)

(Million yen)

	Reportable segment						Adjustment	Consolidated
	Japan	China	India	South Korea	Other	Total		
Revenue								
Revenue from external customers	14,798	43,172	1,797	1,558	334	61,662	--	61,662
Intersegment revenue	5,578	6,012	--	34	85	11,711	-11,711	--
Total	20,377	49,184	1,797	1,593	420	73,373	-11,711	61,662
Segment profit (loss)	273	8,585	39	89	-48	8,938	-31	8,907
Other income and expenses, net	--	--	--	--	--	--	--	625
Operating profit	--	--	--	--	--	--	--	9,533
Finance income and expenses, net	--	--	--	--	--	--	--	-74
Profit before tax	--	--	--	--	--	--	--	9,459
Other items								
Depreciation and amortization	670	758	36	49	0	1,516	-11	1,505
Segment assets	21,929	45,303	4,389	1,114	432	73,168	6,109	79,278
Capital expenditure	465	1,982	281	37	0	2,766	--	2,766

- (Notes) 1. Segment profit is calculated by deducting cost of sales and selling, general and administrative expenses from sales revenue.
2. "Adjustment" of segment income of ¥-31 million is the adjustment of unrealized income.
3. "Adjustment" of segment assets of ¥6,109 million includes Company-wide assets of ¥11,788 million and an effect of intersegment adjustments of ¥-5,678 million.

(3) Information on geographical segments

The table below shows a breakdown of non-current assets by geographical segment.

(Million yen)

	Figures at the end of the previous consolidated fiscal year (As of March 31, 2020)	Figures at the end of the consolidated fiscal year under review (As of March 31, 2021)
Japan	4,030	3,773
China	7,288	9,354
India	944	1,238
South Korea	110	117
Other	5	4
Total	12,379	14,489

(Notes) The non-current assets are classified according to their locations. Assets related to financial instruments, deferred tax assets, and retirement benefits are not included.

(Per Share information)

(1) Basis for calculation of basic earnings per share

	Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)	Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)
Profit attributable to owners of parent (million yen)	2,001	4,917
Profit not attributable to common shareholders of the parent (million yen)	--	--
Profit used to calculate basic earnings per share (million yen)	2,001	4,917
Weighted average number of common shares (thousand shares)	51,860	51,655
Basic earnings per share (yen)	38.60	95.21

(2) Basis for calculation of diluted earnings per share

	Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)	Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)
Profit used to calculate basic earnings per share (million yen)	2,001	4,917
Adjustment on profit (million yen)	--	--
Profit used to calculate diluted earnings per share (million yen)	2,001	4,917
Weighted average number of common shares (thousand shares)	51,860	51,655
Increase in common shares (thousand shares)		
Share acquisition rights (thousand shares)	1,159	1,178
Weighted average number of diluted common shares (thousand shares)	53,019	52,833
Diluted earnings per share (yen)	37.75	93.08

(Important subsequent events)

No corresponding event occurred

4. Supplementary Information

(1) Overseas revenue

(Million yen)

	Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)	Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)
China	23,005	42,393
Asia	9,084	8,323
America	4,607	3,357
Europe	2,821	1,459
Overseas revenue	39,518	55,532
Consolidated revenue	49,310	61,662
Ratio of overseas revenue to consolidated net sales (%)	80.1	90.1

(Note) Revenue is categorized by country or region based on the locations of the customers.

(2) Revenue by machinery category

The relationship between the disaggregation of revenue based on major product lines and reportable segments is as follows.

Previous consolidated fiscal year (From April 1, 2019 to March 31, 2020)

(Million yen)

	Reportable segment					
	Japan	China	India	South Korea	Other	Total
Automatic lathes	14,544	19,236	2,265	2,389	448	38,885
Grinding machines	2,292	1,110	88	3	--	3,495
Machining centers, rolling machines and specialized machines	1,500	1,871	--	--	--	3,371
Other	2,561	669	137	52	136	3,558
Total	20,899	22,888	2,491	2,446	584	49,310

(Note) "Other" in main product lines include components and services.

Consolidated fiscal year under review (From April 1, 2020 to March 31, 2021)

(Million yen)

	Reportable segment					
	Japan	China	India	South Korea	Other	Total
Automatic lathes	10,876	37,468	1,738	1,500	225	51,810
Grinding machines	901	1,570	--	5	10	2,489
Machining centers, rolling machines and specialized machines	914	3,156	10	5	8	4,096
Other	2,104	976	47	47	89	3,265
Total	14,798	43,172	1,797	1,558	334	61,662

(Note) "Other" in main product lines include components and services.

(3) Changes in Officers (scheduled to take effect on June 16, 2021)

(i) Changes in Representative Director

At a meeting of its Board of Directors held on May 13, 2021, the Company informally decided to change Representative Directors as follows.

- New Representative Director

Ichiro Muromoto

New official position: Representative Director, CFO

The appointment will be officially decided at the 118th Annual Shareholders Meeting to be held on June 16, 2021, and at a meeting of the Board of Directors following the shareholders meeting, after which he will take office.

- Representative Director scheduled to retire from post

Seiji Tsuishu

Old official position: President

He will retire as Representative Director and as Director at the expiration of the term of office.

For more details, please refer to the "Notice of Changes in Representative Directors" announced separately today (May 13, 2021).

(ii) Other changes in officers

- Outgoing Directors (excluding members of the Audit and Supervisory Committee)

The persons specified below will retire at the expiration of the term of office.

Director Byun Jae-Hyun (He will continue to be President of TSUGAMI KOREA CO., LTD.)

Director Kameswaran Balasubramanian (He will continue to be a Chairman of TSUGAMI PRECISION ENGINEERING INDIA PRIVATE LTD.)

- Candidates for new Directors (members of the Audit and Supervisory Committee)

Director (member of the Audit and Supervisory Committee) Tomoko Takahashi (present CHO of the Company)

- Outgoing Directors (members of Audit and Supervisory Committee)

Director (member of the Audit and Supervisory Committee) Kenji Yoneyama (He is expected to become CLO of the Company.)

(iii) Composition of the Board of Directors after the changes

Ro provide the Board of Directors with greater agility in decision-making, the number of Directors (excluding those who are also members of the Audit and Supervisory Committee) will be decreased by two to five, including two Outside Directors. In addition, the Company will have five Directors also serving as members of the Audit and Supervisory Committee, including four independent Outside Directors. Consequently, the Board of Directors will have a total of 10 members, including six Outside Directors.