Summary of Financial Results for the Fiscal Year Ended March 31, 2011

May 12, 2011

TSUGAMI CORPORATION Listings: Tokyo Stock Exchange Stock code: 6101 URL: http://www.tsugami.co.jp

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Scheduled date of annual shareholders meeting: June 17, 2011

Scheduled date of commencement of dividend payments: May 31, 2011

Scheduled date of submission of securities report: June 20, 2011

Supplementary briefing materials to be created: Yes

Investors meeting to be held: Yes (for institutional investors and analysts)

1. Consolidated business performance for the fiscal year ended March 31, 2011

(From April 1, 2010 to March 31, 2011)

(Figures are rounded down to the nearest one million yen.)

(1) Consolidated operating results

| (1) Consolidated operating re | (| Figures in percen | tages deno | te the year-on-yea | r change.) | | | |
|----------------------------------|-------------|-------------------|------------------|--------------------|-----------------|---|-------------|----|
| | Net sales | 3 | Operating income | | Ordinary income | | Net incon | ne |
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| Fiscal year ended March 31, 2011 | 35,932 | 130.4 | 3,732 | | 3,504 | | 2,837 | |
| Fiscal year ended March 31, 2010 | 15,598 | -31.2 | 84 | -89.5 | -117 | | -244 | |

(Note): Comprehensive income: Fiscal year ended March 31, 2011: 3,378 million yen (475.9%)

Fiscal year ended March 31, 2010: 586 million yen (-- %)

| | Net income per share | Net income per share after residual equity adjustment | Return on equity | Return on assets | Operating margin |
|----------------------------------|----------------------|---|------------------|------------------|------------------|
| | Yen | Yen | % | % | % |
| Fiscal year ended March 31, 2011 | 42.72 | 41.89 | 13.7 | 10.5 | 10.4 |
| Fiscal year ended March 31, 2010 | -3.65 | | -1.2 | -0.4 | 0.5 |

(Reference): Investment gain or loss by equity method: Fiscal year ended March 31, 2011: -- million yen Fiscal year ended March 31, 2010: -- million yen

(2) Consolidated financial position

| | Total assets | Net assets | Capital adequacy ratio | Net assets per share |
|----------------------------------|--------------|-------------|------------------------|----------------------|
| | Million yen | Million yen | % | Yen |
| Fiscal year ended March 31, 2011 | 35,860 | 22,122 | 60.9 | 331.39 |
| Fiscal year ended March 31, 2010 | 31,147 | 19,882 | 63.2 | 294.29 |

(Reference): Shareholders' equity: Fiscal year ended March 31, 2011: 21,831 million yen Fiscal year ended March 31, 2010: 19,677 million yen

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at the end of the term |
|----------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Million yen | Million yen | Million yen | Million yen |
| Fiscal year ended March 31, 2011 | 2,295 | -1,599 | -437 | 4,061 |
| Fiscal year ended March 31, 2010 | 2,299 | -1,358 | -268 | 3,842 |

2. State of dividends

| | | Dividends per share | | | | | Dividend | Dividends |
|---|------------|---------------------|------------|-------------|------------|-------------|----------------|----------------|
| | End of O1 | End of Q2 | End of O2 | End of EV | A mm11 o 1 | dividends | payout ratio | on equity |
| | Elia ol Q1 | Elia of Q2 | Ella of Q3 | Elid Ol F I | Annual | (annual) | (consolidated) | (consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Million yen | % | % |
| Fiscal year ended March 31, 2010 | | 0.00 | | 5.00 | 5.00 | 334 | | 1.7 |
| Fiscal year ended March 31, 2011 | | 5.00 | | 5.00 | 10.00 | 661 | 23.4 | 3.2 |
| Fiscal year ending March 31, 2012 (forecast) | | 5.00 | | 5.00 | 10.00 | | | |

3. Consolidated business performance forecasts for the fiscal year ending March 31, 2012 (From April 1, 2011 to March 31, 2012)

(Percentage figures denote increases or decreases compared with the same periods of the previous fiscal year.)

| | Net sale | S | Operating inc | come | Ordinary income | | Net income | | Net income per share |
|------------|-------------|-------|---------------|-------|-----------------|-------|-------------|-------|----------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| First half | 17,000 | -16.1 | 1,800 | -27.9 | 1,800 | -23.2 | 1,100 | -46.1 | 16.69 |
| Full year | | | | | | | | | |

(Note) The forecaset for the full year will be disclosed as soon as it becomes available.

4. Others

(1) Important changes in subsidiaries during the fiscal year under review

(changes in specified subsidiaries that caused the scope of consolidation to change): none

Companies added to the scope: -- companies (names

Companies removed from the scope: -- companies (names

- (2) Changes in principles, procedures, presentation methods and the like for accounting treatment: applied
 - (i) Changes due to the revision of accounting standards and the like: present
 - (ii) Changes other than those stated in item (i) above: non

(Note) Please refer to [Chagnes in Important Matters that Become Basis of Presenting Consolidated Financial Statements] on page 14 for details.

- (3) Numbers of outstanding shares (common shares)
 - (i) Numbers of outstanding shares at the end of the terms (including treasury stock):
 68,019,379 shares at the end of the fiscal year ended March 31, 2011
 68,019,379 shares at the end of the fiscal year ended March 31, 2010
 - (ii) Numbers of treasury stock at the end of the terms:
 - 2,140,680 shares at the end of the fiscal year ended March 31, 2011
 - 1,154,303 shares at the end of the fiscal year ended March 31, 2010
 - (iii) Average numbers of shares outstanding during the periods:

66,431,242 shares at the end of the fiscal year ended March 31, 2011

67,020,099 shares at the end of the fiscal year ended March 31, 2010

(Reference) Summary of non-consolidated business performance

1. Non-consolidated business performance for the fiscal year ended March 31, 2011 (From April 1, 2010 to March 31, 2011)

(1) Non-consolidated operating results

(Figures in percentages denote the year-on-year change.)

| | Net sales | | Operating income | | Ordinary income | | Net income | |
|----------------------------------|-------------|-------|------------------|---|-----------------|---|-------------|---|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| Fiscal year ended March 31, 2011 | 35,146 | 137.2 | 2,732 | | 2,867 | | 2,426 | |
| Fiscal year ended March 31, 2010 | 14,818 | -32.8 | -365 | | -393 | | -408 | |

| | Net income per share | Net income per share after residual equity adjustment |
|----------------------------------|----------------------|---|
| | Yen | Yen |
| Fiscal year ended March 31, 2011 | 36.53 | 35.82 |
| Fiscal year ended March 31, 2010 | -6.09 | |

(2) Non-consolidated financial position

| | Total assets | Net assets | Capital adequacy ratio | Net assets per share |
|----------------------------------|--------------|-------------|------------------------|----------------------|
| | Million yen | Million yen | % | Yen |
| Fiscal year ended March 31, 2011 | 34,091 | 21,241 | 61.5 | 318.02 |
| Fiscal year ended March 31, 2010 | 29,771 | 19,319 | 64.2 | 285.88 |

(Reference): Shareholders' equity:

Fiscal year ended March 31, 2011: 20,950 million yen Fiscal year ended March 31, 2010: 19,115 million yen

2. Non-consolidated business performance forecasts for the fiscal year ending March 31, 2012 (From April 1, 2011 to March 31, 2012)

(Percentage figures denote increases or decreased compared with the same periods of the previous fiscal year.)

| | Net sales | | Operating inc | ome | Ordinary inco | ome | Net income | | Net income per share |
|------------|-------------|-------|---------------|-------|---------------|-------|-------------|-------|----------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| First half | 16,500 | -18.0 | 1,400 | -21.6 | 1,400 | -24.5 | 900 | -46.4 | 13.65 |
| Full year | | - | | | | | | | |

(Note) The forecaset for the full year will be disclosed as soon as it becomes available.

* Statement relating to execution status for audit procedures

This summary of financial results falls outside the scope of audit procedures based on the stipulations of the Financial Instruments and Exchange Act. The audit procedures for financial statements based on the stipulations of the Act were not completed at the time this summary was disclosed.

^{*} Explanations for the appropriate use of business forecasts and other items warranting special mention

The business forecasts presented above are produced on the basis of information accessible on the date of their announcement.

Actual performance may differ materially from these forecasts due to underlying uncertainties.

Accompanying Documents

Contents

| 1. Consolidated Operating Results | 2 |
|--|----|
| (1) Analysis relating to consolidated operating results | 2 |
| (2) Analysis relating to the consolidated financial position | 2 |
| (3) Basic policy relating to profit distribution, and dividends for the fiscal year under review and the following fiscal year | 4 |
| (4) Business and other risks | 4 |
| 2. Status of the Group | 5 |
| 3. Management policy | 6 |
| (1) Basic management policy | 6 |
| (2) Medium- and long-term management strategies | 6 |
| 4. Consolidated financial statements | 7 |
| (1) Consolidated balance sheets | 7 |
| (2) Consolidated statements of income and statements of comprehensive income | 9 |
| (Consolidated statements of income) | 9 |
| (Consolidated statements of comprehensive income) | 10 |
| (3) Consolidated statements of changes in net assets | 11 |
| (4) Consolidated statements of cash flows | 13 |
| (5) Notes relating to the going concern assumption | 14 |
| (6) Important Matters that Become Basis of Presenting Consolidated Financial Statements | 14 |
| (7) Changes in Important Matters That Become the Basis of Presenting Consolidated Financial Statements | 19 |
| (8) Changes in Method of Presentation | 19 |
| (9) Others | 19 |
| (10) Notes concerning the Consolidated Financial Statements | 20 |
| (Consolidated Balance Sheet) | 20 |
| (Consolidated Income Statement) | 20 |
| (Consolidated Statements of Comprehensive Income) | 21 |
| (Consolidated Statements of Changes in Net Assets) | 22 |
| (Consolidated Statements of Cash Flows) | 23 |
| (Segment information) | 24 |
| (Related party information) | 27 |
| (Securities) | 28 |
| (Pension and Severance Cost) | 29 |
| (Per share information) | 30 |
| (Important post-balance sheet events) | 30 |
| 5. Non-consolidated financial statements | 31 |
| (1) Balance sheets | 31 |
| (2) Statements of income | 33 |
| (3) Statements of changes in net assets | 34 |
| (4) Notes relating to the going concern assumption | 36 |
| 6. Other | 37 |
| (1) Supplementary Information | 37 |
| (2) Changes in directors | 38 |

1. Consolidated Operating Results

- (1) Analysis relating to consolidated operating results
 - (i) Overview of the fiscal year under review

The Japanese economy recovered moderately during the consolidated fiscal year under review, backed by exports to China and other emerging countries in Asia. Uncertainty over the future of the economy increased, reflecting concern over a slowdown due to a strong yen from the second half and anxiety about the repercussions of the recent Great East Japan Earthquake and electric power shortages associated with the earthquake.

In the machine tool industry, demand from abroad, especially China and other emerging countries in Asia, grew steadily, and there were signs of a recovery in domestic demand. However, concern about the future of the industry is rising because of the recent situation.

In this environment, Tsugami Corporation (the "Company") and its affiliates (the "Group") were proactive in seeking to supply precision machine tools to markets based on the precision processing knowhow they have accumulated over the years to meet demands in emerging countries such as China as well as the advancing needs of customers in IT and related industries.

To deal with the appreciation of the yen and make its products more price competitive, the Group worked to review and streamline its production systems by taking steps such as raising production at Chinese factories.

(ii) Consolidated operating results

Consolidated net sales for the fiscal year under review rose 130.4% year on year, to 35,932 million yen.

Consolidated net sales in Japan increased 119.5% year on year, to 9,540 million yen. Consolidated exports climbed 134.6% year on year, to 26,392 million yen. The export ratio rose from 72.1% for the previous fiscal year, to 73.4%.

Looking at net sales by model, consolidated net sales for flagship automatic lathes rose 155.5% year on year, to 29,925 million yen, as a result of increases in sales to the IT and related industries, including the hard disc drive (HDD) industry. Consolidated net sales for grinding machines climbed 130.1% year on year, to 2,295 million yen, reflecting a recovery in sales to auto parts manufacturers. Consolidated net sales for machining centers increased 165.3% year on year, to 1,431 million yen. Consolidated net sales for rolling machines and specialized machines fell 12.0% year on year, to 1,614 million yen.

As a result of changes described above, consolidated operating income stood at 3,732 million yen (compared with 84 million yen for the previous fiscal year). The Group posted consolidated ordinary income of 3,504 million yen (a consolidated loss of 117 million yen for the previous fiscal year) and consolidated net income of 2,837 million yen (a consolidated net loss of 244 million yen) for the fiscal year under review.

(iii) Forecasts for the next fiscal year

It is difficult to forecast full-year results for the fiscal year ending March 31, 2012 because of currency movements and the effect of the Great East Japan Earthquake. Given this situation, the Group is forecasting only results for the first half of the fiscal year. The Group will announce a results forecast for the full year as soon as the Group gets to be able to disclose it.

Consolidated business performance forecasts for the fiscal year ending March 31, 2012

First half

Net sales 17,000 million yen
Operating income 1,800 million yen
Ordinary income 1,800 million yen
Net income 1,100 million yen

Non-consolidated business performance forecasts for the fiscal year ending March 31, 2012

First half

Net sales 16,500 million yen
Operating income 1,400 million yen
Ordinary income 1,400 million yen
Net income 900 million yen

(2) Analysis relating to the consolidated financial position

(i) State of assets, liabilities and net assets

Total assets at the end of the consolidated fiscal year under review stood at 35,860 million yen, up 4,713 million yen from the end of the previous consolidated fiscal year.

Key factors for the result included a 2,514 million yen rise in inventories, a 644 million yen increase in investment securities and a 433 million yen in investments in affiliates.

Liabilities stood at 13,738 million yen at the end of the fiscal year under review, increasing 2,473 million yen from the end of the previous consolidated fiscal year.

The result was mainly attributable to a 1,064 million yen increase in trade notes and accounts payable and a 1,080 million yen rise in borrowings.

Net assets stood at 22,122 million yen at the end of the fiscal year under review, increasing 2,239 million yen from the end of the previous fiscal year.

The growth mainly reflected a 2,171 million yen increase in retained earnings, and a 529 million yen increase in unrealized gains on marketable securities, offsetting a 564 million yen decrease in treasury stock.

As a result of the changes stated above, the capital adequacy ratio came to 60.9%.

(ii) State of cash flows during the fiscal year under review

Cash and cash equivalents rose by 218 million yen from the end of the previous consolidated fiscal year, to 4,061 million yen at the end of the consolidated fiscal year under review.

(Cash flows from operating activities)

Cash generated by operating activities was 2,295 million yen.

The result principally reflected increases in cash, mainly attributable to net income before taxes of 3,244 million yen, depreciation and amortization expenses of 738 million yen, and an increase of 1,242 million yen in trade notes and accounts payable, which offset a 383 million rise in trade notes and accounts receivable and a 2,571 million yen increase in inventories.

(Cash flows from investing activities)

Cash used for investing activities was 1,599 million yen.

The cash outflow was primarily attributable to a decrease in cash that resulted from a 1,127 million yen outlay for the acquisition of tangible fixed assets and a 443 million yen investment (in the establishment of Shinagawa Precision Machinery (Zhejiang) Co., Ltd.).

(Cash flows from financing activities)

Cash used for financing activities was 437 million yen.

The cash outflow resulted mainly from decreases in cash, including redemptions of corporate bonds of 300 million yen, 592 million yen spent on the acquisition of treasury stock, and dividends paid of 666 million yen, which offset an increase in short-term borrowings of 1,130 million yen.

| | Fiscal year ended March 31, 2007 | Fiscal year ended March 31, 2008 | Fiscal year ended March 31, 2009 | Fiscal year ended March 31, 2010 | Fiscal year ended March 31, 2011 |
|--|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| Capital adequacy ratio | 65.0 | 66.3 | 76.0 | 63.2 | 60.9 |
| Capital adequacy ratio on a market value basis (%) | 136.5 | 69.3 | 38.1 | 129.9 | 106.6 |
| Cash flow/interest-bearing debt ratio (annual) | | | 4.6 | 1.0 | 1.3 |
| Interest coverage ratio (times) | | | 14.1 | 109.5 | 29.6 |

(Notes) Capital adequacy ratio: shareholders' equity/ total assets; capital adequacy ratio on a market value basis: aggregate market value of shares/ total assets; cash flow/interest-bearing debt ratio: interest-bearing debt/ cash flows; interest coverage ratio: cash flows/ interest paid

- * Each of these indicators is calculated on the basis of consolidated financial figures.
- * Aggregate market value of shares is calculated by multiplying the closing share price at the end of the fiscal year by the number of shares issued at the end of the fiscal year (after treasury stock deduction).
- * Cash flows used are cash flows from operating activities stated in the consolidated statements of cash flows.

 Interest-bearing debt covers all liabilities stated in the consolidated balance sheets for which interest has been paid.

 Interest paid stated in the consolidated statements of cash flows is used as interest paid.

(3) Basic policy relating to profit distribution, and dividends for the fiscal year under review and the following fiscal year

The Group adopts a basic policy of increasing its collective capabilities and returning profits to shareholders by sustaining aggressive investment in development projects in response to changing social demands and continuing its efforts to enhance competitiveness and streamline management.

Based on this policy, the Group is united in its commitment to strengthening its business structure and achieving stable dividends.

The Group will also deal appropriately with the acquisition of treasury stock for the flexible enforcement of capital policies and other purposes as part of its measures for returning profits to shareholders, based on a comprehensive assessment of factors, including the need, financial conditions and share price trends.

For the consolidated fiscal year ended March 31, 2011, the Company has decided to pay annual dividends of 10 yen per share according to its initial plan, including interim dividends of 5yen per share and year-end dividends of 5 yen per share.

For the consolidated fiscal year ending March 31, 2012, the Company plans to pay annual dividends of 10 yen per share, including interim dividends of 5 yen per share and year-end dividends of 5 yen per share.

(4) Business and other risks

Risks that may adversely affect the operating results, share prices, financial situation and other aspects of the Group include the following:

(i) Effects of business fluctuations

The machine tool industry is an industry that is susceptible to the effects of business fluctuations. The Group is continuing its efforts to minimize the effects that unexpected market downsizing can have on its performance, by reducing fixed costs and taking other steps in an attempt to maximize management efficiency. Sudden and unexpected changes, however, may affect the Group's production, business performance and financial situation.

(ii) Effects of changes in prices of raw materials

The prices of cast metals and iron and steel products, the main raw materials of products of the Group, are influenced by movements of exchange rates and the international supply-demand situation. Increases in prices of raw materials for those reasons may affect the Group's production, business performance, and financial situation.

(iii) Effects of fluctuations in exchange rates

Each year, overseas sales are accounting for a greater percentage of total sales of the Group's products. Exports by the Group are denominated in yen, and they are not directly influenced by exchange rate fluctuations in principle. A sharp appreciation of the yen, however, prompts agents and users overseas to ask the Group to lower its selling prices for its products. In addition, the risk of an exchange loss attributable to fluctuations in the Chinese yuan is rising in proportion to the growing weight of production at manufacturing factories in China.

(iv) Effects of overseas operations

A subsidiary in China manufactures and sells machine tools, and the Group sells products and provides after-the-sale services through subsidiaries in Thailand, Germany, and South Korea. Deterioration in political situations and changes in laws and regulations in those countries may affect the Group's production, business performance and financial standing.

(v) Effects of matters relating to quality

The Group is united in its commitment to improving quality, in addition to proactively developing new products and introducing them to markets. Nonetheless, unexpected issues, such as accidents and poor service, may affect the Group's production, business performance and financial conditions should they arise.

(vi) Effects relating to intellectual property rights

To protect its technologies, the Group applies for patents for them and acquires intellectual property rights. However, if other companies infringe on the intellectual property rights of the Group, if the invalidation of intellectual property rights of the Group is sought, or if injunctions against the manufacture and sale of products are filed against the Group in association with infringements of intellectual property rights, then this may affect the Group's production, business performance and financial conditions.

(vii) Effects of natural disasters

The Group has production, selling, and service bases worldwide, and may therefore be affected by disasters that might be caused by a range of phenomena, including natural disasters, computer viruses, and terrorism.

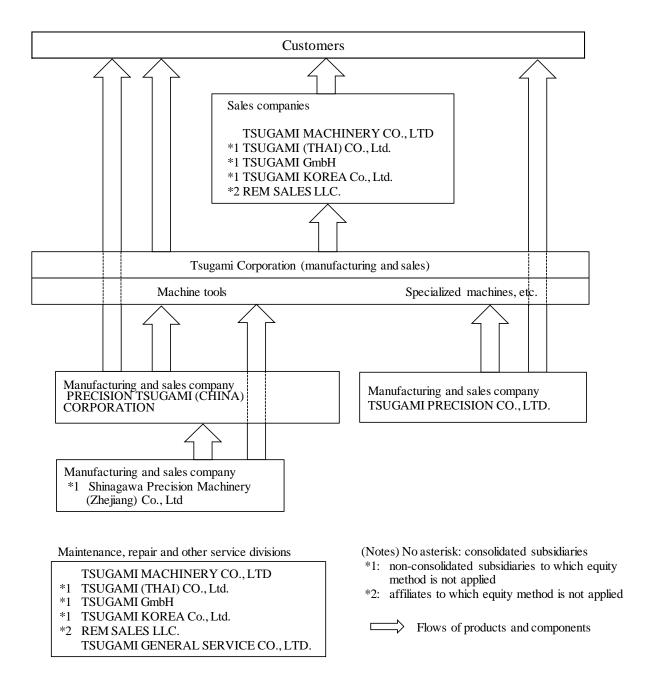
The Group has production bases in Niigata and in China. If large natural disasters, such as earthquakes and floods, should occur, and if as a result the supply of products should become impossible or be delayed, then this may affect the Group's production, business performance and financial situation.

No production or sales bases of the Group were directly damaged by the March 11 earthquake that hit eastern Japan, but the situation at its customers may affect the Group's production, business performance and financial standing.

2. Status of the Group

The Tsugami Group engages primarily in the manufacture and sales of machine tools and other products, including automatic lathes, grinding machines, machining centers and rolling machines. The Group undertakes additional business activities, including research on individual companies and other services.

Businesses operated by the Group (the key companies in the Group) are as presented in the following figure.



3. Management policy

(1) Basic management policy

The Group believes that the basis for its management is anticipating market needs and contributing to society by generating new value through the precision technologies it has accumulated since its foundation. Guided by this basic policy, the Group is striving to offer high-precision, high-speed and high-rigidity products that satisfy the needs of its customers.

(2) Medium- and long-term management strategies

The Group is addressing the following priority issues proactively as its medium- and long-term strategies.

(i) Introduction of new products targeting growth fields

The Group is focused on developing new products that respond fully to customer demands, targeting markets where future growth is expected, including autoparts, which require that ecological and energy-saving needs are met, and small high-precision parts processing in the fields of IT, including sophisticating HDDs and digital cameras, telecommunications and medical care.

(ii) Business strategies targeting growth regions

The Group will make further efforts to build up production, sales and after-sales service organizations in markets where investor confidence is high, such as China, Southeast Asia and India, over the medium and long terms.

The Group is also steadily generating results from its alliance in the joint manufacture and sale of machine tools with Tornos S.A. of Switzerland.

(iii) Management streamlining and customer satisfaction enhancement

The Group is seeking to unify sales, production and administrative organizations, including those of affiliates, and to streamline management in an attempt to increase its collective capabilities as a corporate group.

The Group will continue to make every effort to offer new products that satisfy customer demands, to expand and upgrade its services, to improve customer satisfaction on a constant basis, and to maintain the trust of its customers.

4. Consolidated financial statements (1) Consolidated balance sheets

| , | | (Million yer |
|--|------------------------------|---------------------------|
| | Figures at the end of the | Figures at the end of the |
| | previous consolidated fiscal | consolidated |
| | year | fiscal year under review |
| | (As of March 31, 2010) | (As of March 31, 2011) |
| Assets | | |
| Current assets | | |
| Cash and deposits | 3,892 | 4,111 |
| Trade notes and accounts receivable | 7,541 | 7,729 |
| Products and other commodities | 1,088 | 2,925 |
| Goods in process | 4,635 | 5,181 |
| Raw materials and supplies | 2,479 | 2,611 |
| Deferred tax assets | 136 | 289 |
| Other current assets | 459 | 786 |
| Allowance for doubtful accounts | -43 | -56 |
| Total current assets | 20,191 | 23,578 |
| Fixed assets | | |
| Tangible fixed assets | | |
| Buildings and structures | 7,570 | 7,783 |
| Accumulated depreciation | -3,879 | -4,102 |
| Buildings and structures (net) | 3,691 | 3,681 |
| Machinery, equipment and vehicles | 8,986 | 8,898 |
| Accumulated depreciation | -7,257 | -7,017 |
| Machinery, equipment and vehicles (net) | 1,729 | 1,881 |
| Land | 591 | 591 |
| Leased assets | 31 | 31 |
| Accumulated depreciation | -8 | -14 |
| Leased assets (net) | | 17 |
| Construction in progress | | 18 |
| Other tangible fixed assets | 794 | 963 |
| Accumulated depreciation | -621 | -719 |
| Other tangible fixed assets (net) | 172 | 243 |
| | 6,208 | 6,433 |
| Total tangible fixed assets | | • |
| Intangible fixed assets | 53 | 139 |
| Investments and other assets Investment securities | *1 4.292 | *1 4 027 |
| | *1 4,283 | *1 4,927 |
| Investments in affiliates | 226 | 670 |
| Long-term loans receivable | 2 | 1 |
| Deferred tax assets | 155 | 1 |
| Other intangible fixed assets | 155 | 88 |
| Total investments and other assets | 4,667 | 5,689 |
| Total fixed assets | 10,930 | 12,263 |
| Deferred assets | | |
| Bond issuance expenses | 25 | 18 |
| Total deferred assets | 25 | 18 |
| Total assets | 31,147 | 35,860 |

| | | (Million yen) |
|--|--|--|
| | Figures at the end of the previous consolidated fiscal | Figures at the end of the consolidated |
| | year | fiscal year under review |
| | (As of March 31, 2010) | (As of March 31, 2011) |
| Liabilities | | |
| Current liabilities | | |
| Trade notes and accounts payable | 6,946 | 8,011 |
| Short-term borrowings | 1,008 | 2,089 |
| Corporate bonds due for redemption within one year | 300 | 300 |
| Accrued income tax | 67 | 374 |
| Reserve for bonus payment | 189 | 248 |
| Reserve for product warranties | 53 | 107 |
| Other current liabilities | 730 | 640 |
| Total current liabilities | 9,296 | 11,771 |
| Long-term liabilities | | |
| Corporate bonds | 900 | 600 |
| Deferred tax liabilities | 129 | 480 |
| Reserve for retirement benefits | 837 | 791 |
| Reserve for directors' retirement benefits | 8 | 12 |
| Other long-term liabilities | 92 | 82 |
| Total long-term liabilities | 1,968 | 1,966 |
| Total liabilities | 11,264 | 13,738 |
| Net assets | | _ |
| Shareholders' equity | | |
| Common stock | 10,599 | 10,599 |
| Capital surplus | 4,151 | 4,157 |
| Retained earnings | 4,791 | 6,962 |
| Treasury stock | -207 | -771 |
| Total shareholders' equity | 19,334 | 20,947 |
| Accumlated other comprehensive income | | |
| Unrealized gains on marketable securities | 463 | 993 |
| Deferred gains (losses) on hedges | -99 | 5 |
| Translation adjustments | -20 | -114 |
| Total accumulated other comprehensive income | 343 | 884 |
| Subscription rights to shares | 204 | 290 |
| Total net assets | 19,882 | 22,122 |
| Total liabilities and net assets | 31,147 | 35,860 |
| | | ,300 |

(2) Consolidated Statements of Income and Statements of Comprehensive Income (Consolidated statements of income)

| (Consolidated statements of filcome) | | (Million yen) |
|--|-----------------------|--------------------------|
| | Previous consolidated | Consolidated fiscal year |
| | fiscal year | under review |
| | (From April 1, 2009 | (From April 1, 2010 |
| | to March 31, 2010) | to March 31, 2011) |
| Net sales | 15,598 *1 12,538 | 35,932 *1 28,560 |
| Cost of sales | 12,338 | 28,309 |
| Gross profit | 3,059 | 7,363 |
| Selling, general and administrative expenses | | |
| Salaries and allowances | 632 | 804 |
| Provision for reserve for bonus payment | 37 | 56 |
| Retirement benefit expenses | 103 | 73 |
| Provision for reserve for directors' retirement benefits | *2 752 | 5 *2 751 |
| Research and development expenses | 132 | /51 |
| Insurance premiums | 85 | 106 |
| Provision for allowance for doubtful accounts | 14 53 | 61 |
| Provision for reserve for product warranties | | 107 |
| Other selling, general and administrative expenses | 1,295 | 1,664 |
| Total selling, general and administrative expenses | 2,974 | 3,631 |
| Operating income | 84 | 3,732 |
| Non-operating income | | 0 |
| Interest received | 0 | 0 |
| Dividends received | 26 | 83 |
| Rent received | 4 | |
| Insurance benefits received | 41 | 43 |
| Subsidy income | 127 | |
| Other non-operating income | 95 | 44 |
| Total non-operating income | 295 | 172 |
| Non-operating expenses | 21 | 76 |
| Interest paid | 21 | 76 |
| Loss on sales of trade notes | *3 221 | 45 |
| Dormant expenses | *3 321 68 | 229 |
| Foreign exchange losses | 46 | 47 |
| Other non-operating expenses | | |
| Total non-operating expenses | <u>498</u> -117 | 399 3,504 |
| Ordinary income/loss | -11/ | 3,304 |
| Extraordinary income Gain on sales of fixed assets | | *4 0 |
| Gain on sales of fixed assets Gain on sales of investments securities | | *4 0 |
| | | <u>5</u> |
| Total extraordinary income | | 0 |
| Extraordinary expenses Loss on retirement of fixed assets | 0 | *5 9 |
| | *6 | ** |
| Loss on sales of fixed assets | 1 | ** 4 |
| Loss on devaluation of investment securities | | 179 |
| Loss on adjustment for changes of accounting standard for | | 11 |
| asset retirement obligations | | 11 |
| Settlement Package | | 60 |
| Other extrodiary expenses | | 1 |
| Total extraordinary expenses | 1 | 266 |
| Income/loss before taxes and other adjustments | -119 | 3,244 |
| Corporate, inhabitant and enterprise taxes | 72 | 478 |
| Income taxes for prior periods | 17 | |
| Deferred taxes | 35 | -72 |
| Total corporate and other taxes | 125 | 406 |
| Income before minority interests | | 2,837 |
| Minority interests in income | | 2,037 |
| Net income/loss | -244 | 2,837 |
| 1 tot 111001110/1055 | -244 | 2,037 |

(Consolidated Statements of Comprehensive Income)

| | | (Million yen) |
|---|-----------------------|--------------------------|
| | Previous consolidated | Consolidated fiscal year |
| | fiscal year | under review |
| | (From April 1, 2009 | (From April 1, 2010 |
| | to March 31, 2010) | to March 31, 2011) |
| Income before minority interests | | 2,837 |
| Other comprehensive income | | |
| Unrealized gains on marketable securities | | 529 |
| Deferred gains (losses) on hedges | | 104 |
| Translation adjustments | | -93 |
| Total other comprehensive income | | 540 |
| Comprehensive Income | | 3,378 |
| (Breakdown) | | |
| Comprehensive income attributable to the shareholders of the parent company | | 3,378 |
| Comprehensive income attributable to minority shareholders | | |

(3) Consolidated statements of changes in net assets

| , | | (Million ye |
|--|---|--|
| | Previous consolidated fiscal year (From April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (From April 1, 20010 to March 31, 2011) |
| Shareholders' equity | | |
| Common stock | 10.700 | 10.500 |
| Balance at end of previous fiscal year | 10,599 | 10,599 |
| Change during the fiscal year | | |
| Total change during the fiscal year | 10.500 | 10.500 |
| Balance at end of the fiscal year | 10,599 | 10,599 |
| Capital surplus | 4 120 | 4 151 |
| Balance at end of previous fiscal year | 4,138 | 4,151 |
| Change during the fiscal year Disposal of treasury stock | 12 | |
| Total change during the fiscal year | 12 | 6 |
| Balance at end of the fiscal year | 4,151 | 4,157 |
| Retained earnings | 4,131 | 4,137 |
| Balance at end of previous fiscal year | 5,373 | 4,791 |
| Change during the fiscal year | 5,575 | 4,791 |
| Cash dividends paid | -337 | -666 |
| Net income/loss | -244 | 2,837 |
| Total change during the fiscal year | -582 | 2,171 |
| Balance at end of the fiscal year | 4,791 | 6,962 |
| Treasury stock | 4,771 | 0,702 |
| Balance at end of previous fiscal year | -92 | -207 |
| Change during the fiscal year | -72 | -207 |
| Purchase of treasury stock | -131 | -591 |
| Disposal of treasury stock | 16 | 27 |
| Total change during the fiscal year | -115 | -564 |
| Balance at end of the fiscal year | -207 | -771 |
| Total shareholders' equity | | .,,_ |
| Balance at end of previous fiscal year | 20,019 | 19,334 |
| Change during the fiscal year | 20,015 | 15,55 |
| Cash dividends paid | -337 | -666 |
| Net income/loss | -244 | 2,837 |
| Purchase of treasury stock | -131 | -591 |
| Disposal of treasury stock | 29 | 33 |
| Total change during the fiscal year | -685 | 1,613 |
| Balance at end of the fiscal year | 19,334 | 20,947 |

| Previous consolidated fiscal year under review (From April 1, 2009 to March 31, 2010) | | | (Million yen) |
|--|--|------------------------------------|---|
| Accumilated other comprehensive income Unrealized gains on marketable securities Balance at end of previous fiscal year Change during the fiscal year Change in tiems other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 463 993 | | fiscal year (From April 1, 2009 | Consolidated fiscal year under review (From April 1, 2010 |
| Balance at end of previous fiscal year Change during the fiscal year Change in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Poper and previous fiscal year Poper | Accumlated other comprehensive income | | |
| Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 971 529 Balance at end of the fiscal year 463 993 Deferred gains (losses) on hedges 99 Balance at end of previous fiscal year 99 Change during the fiscal year 99 Change during the fiscal year 99 104 Total change during the fiscal year 99 104 Balance at end of the fiscal year 99 104 Balance at end of the fiscal year 99 5 Tanslation adjustments 99 5 Balance at end of the fiscal year 99 5 Change during the fiscal year 99 5 Change during the fiscal year 99 20 Change during the fiscal year 99 5 Total change during the fiscal year 99 20 Change during the fiscal year 99 20 Change during the fiscal year 99 20 Total change during the fiscal year 41 93 Balance at end of the fiscal year 41 93 Total change during the fiscal year 487 343 Change at end of the fiscal year 487 343 Change in items other than shareholders' equity during the fiscal year (net) 348 Total change during the fiscal year 487 487 Changes in items other than shareholders' equity during the fiscal year (net) 343 343 Salance at end of the fiscal year 487 204 Change during the fiscal year 487 487 Total change during the fiscal year 487 487 Change during the fiscal ye | Unrealized gains on marketable securities Balance at end of previous fiscal year | -508 | 463 |
| Total change during the fiscal year 463 993 | Changes in items other than shareholders' equity during | 971 | 529 |
| Balance at end of the fiscal year 463 993 Deferred gains (losses) on hedges - -99 Change during the fiscal year - -99 Changes in items other than shareholders' equity during the fiscal year (net) -99 104 Total change during the fiscal year -99 104 Balance at end of the fiscal year -99 5 Translation adjustments 20 -20 Balance at end of previous fiscal year 20 -20 Changes in items other than shareholders' equity during the fiscal year (net) 41 -93 Total change during the fiscal year -20 -114 Total change during the fiscal year 41 -93 Balance at end of the fiscal year -487 343 Change during the fiscal year -487 343 Change during the fiscal year 831 540 Total change during the fiscal year 831 540 Total change during the fiscal year 831 540 Balance at end of previous fiscal year 187 86 Changes in items other than shareholders' | | 971 | 529 |
| Balance at end of previous fiscal year - -99 Changes in items other than shareholders' equity during the fiscal year (ret) -99 104 Total change during the fiscal year -99 104 Balance at end of the fiscal year -99 5 Translation adjustments -99 5 Balance at end of previous fiscal year 20 -20 Changes in items other than shareholders' equity during the fiscal year (ret) 41 -93 Total change during the fiscal year 41 -93 Total change during the fiscal year -20 -114 Total accumulated other comprehensive income -487 343 Balance at end of the fiscal year -487 343 Change during the fiscal year 831 540 Total change during the fiscal year 831 540 Balance at end of previous fiscal year 831 540 Total change during the fiscal year 187 204 Changes in items other than shareholders' equity during the fiscal year fixely 187 204 Subscription rights to shares 81 540 </td <td></td> <td></td> <td>993</td> | | | 993 |
| Balance at end of previous fiscal year -99 104 Change sin items other than shareholders' equity during the fiscal year (net) -99 104 Total change during the fiscal year -99 5 Balance at end of the fiscal year -99 5 Translation adjustments -99 5 Balance at end of previous fiscal year 20 -20 Change during the fiscal year -41 -93 Changes in items other than shareholders' equity during the fiscal year (net) -41 -93 Total change during the fiscal year -40 -114 Total change during the fiscal year -487 343 Changes in items other than shareholders' equity during the fiscal year (ret) 831 540 Total change during the fiscal year 831 540 The fiscal year (net) 831 540 Total change during the fiscal year 831 540 Total change during the fiscal year 187 204 Subscription rights to shares 831 84 Balance at end of previous fiscal year 17 86 <t< td=""><td></td><td></td><td></td></t<> | | | |
| Change during the fiscal year (net) .99 104 Changes in items other than shareholders' equity during the fiscal year (net) .99 104 Total change during the fiscal year .99 5 Translation adjustments .99 .20 Balance at end of previous fiscal year .20 .20 Changes in items other than shareholders' equity during the fiscal year (net) .41 .93 Total change during the fiscal year .20 .114 Total change during the fiscal year .40 .93 Total change during the fiscal year .20 .114 Total accumulated other comprehensive income .487 .343 Balance at end of previous fiscal year .487 .343 Change during the fiscal year .831 .540 Total change during the fiscal year .831 .540 Balance at end of the fiscal year .831 .540 Balance at end of previous fiscal year .187 .204 Change during the fiscal year .187 .204 Change during the fiscal year .17 .86 T | | | -99 |
| Changes in items other than shareholders' equity during the fiscal year (net) .99 104 Total change during the fiscal year .99 5 Translation adjustments 20 -20 Balance at end of previous fiscal year 20 -20 Change during the fiscal year 41 .93 Changes in items other than shareholders' equity during the fiscal year (net) 41 .93 Total change during the fiscal year -20 -114 Total change during the fiscal year -487 343 Total cacumulated other comprehensive income 831 540 Balance at end of previous fiscal year -487 343 Change sin items other than shareholders' equity during the fiscal year (net) 831 540 Total change during the fiscal year 343 884 Subscription rights to shares 831 540 Balance at end of the fiscal year 187 204 Change during the fiscal year 187 86 Change during the fiscal year 17 86 Balance at end of previous fiscal year 17 86 | | | |
| the fiscal year (net) Total change during the fiscal year Balance at end of the fiscal year Changes in items other than shareholders' equity during the fiscal year Changes in items other than shareholders' equity during the fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total accumulated other comprehensive income Balance at end of previous fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Salance at end of the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Balance at end of previous fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Total change during the fiscal year Change during the fiscal year Total change during the fiscal year Total change during the fiscal year Change in items other than shareholders' equity during the fiscal year Cash dividends paid -337 -666 Net income/loss -244 2,837 Purchase of treasury stock -31 -591 Disposal of treasury stock -29 -33 Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year | | | 404 |
| Total change during the fiscal year -99 5 Translation adjustments 20 -20 Balance at end of previous fiscal year 20 -20 Change during the fiscal year -20 -20 Changes in items other than shareholders' equity during the fiscal year (net) -41 -93 Total change during the fiscal year -20 -114 Total cauntual ded other comprehensive income -20 -114 Balance at end of previous fiscal year -487 343 Change during the fiscal year -487 343 Change during the fiscal year 831 540 Total change during the fiscal year 831 540 Total change during the fiscal year 187 204 Subscription rights to shares 8 84 Balance at end of the fiscal year 187 204 Change during the fiscal year 187 204 Changes in items other than shareholders' equity during the fiscal year (net) 17 86 Total change during the fiscal year 17 86 Balance at end of the fiscal year <td></td> <td>-99</td> <td>104</td> | | -99 | 104 |
| Balance at end of the fiscal year Translation adjustments Balance at end of previous fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Total change during the fiscal year Total change during the fiscal year Balance at end of the fiscal year Total accumulated other comprehensive income Balance at end of previous fiscal year Change during the fiscal year Subscription rights to shares Balance at end of previous fiscal year Change during the fiscal year Change during the fiscal year Total change during the fiscal year Balance at end of previous fiscal year Total change during the fiscal year Change at end of the fiscal year Change during the fiscal year Total change during the fiscal year Change during the fiscal year Total reasets Balance at end of previous fiscal year Total reasets Balance at end of previous fiscal year Cash dividends paid -337 -666 Net income/loss -244 2,837 Purchase of treasury stock 29 33 Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year | | -99 | 104 |
| Translation adjustments 20 -20 Balance at end of previous fiscal year -20 Changes in items other than shareholders' equity during the fiscal year (net) 41 -93 Total change during the fiscal year -20 -114 Total accumulated other comprehensive income -20 -114 Balance at end of previous fiscal year -487 343 Changes during the fiscal year -487 343 Changes in items other than shareholders' equity during the fiscal year (net) 831 540 Total change during the fiscal year 831 540 Balance at end of the fiscal year 187 204 Subscription rights to shares 343 884 Subscription rights to shares 187 204 Balance at end of previous fiscal year 187 204 Changes in items other than shareholders' equity during the fiscal year (net) 17 86 Total change during the fiscal year 17 86 Balance at end of previous fiscal year 17 86 Balance at end of previous fiscal year 19,718 19,882 <t< td=""><td></td><td>-99</td><td></td></t<> | | -99 | |
| Balance at end of previous fiscal year 20 -20 Change during the fiscal year -41 .93 Changes in items other than shareholders' equity during the fiscal year (net) -41 .93 Total change during the fiscal year -20 -114 Total accumulated other comprehensive income -487 343 Balance at end of previous fiscal year -487 343 Change during the fiscal year -487 343 Changes in items other than shareholders' equity during the fiscal year (net) 831 540 Total change during the fiscal year 831 540 Balance at end of the fiscal year 187 204 Subscription rights to shares 831 540 Balance at end of previous fiscal year 187 204 Change during the fiscal year 187 204 Change during the fiscal year 17 86 Total change during the fiscal year 17 86 Balance at end of previous fiscal year 19,718 19,882 Total net assets 19,718 19,882 Change during the fi | | | |
| Changes during the fiscal year 41 -93 Changes in items other than shareholders' equity during the fiscal year (net) -41 -93 Balance at end of the fiscal year -20 -114 Total accumulated other comprehensive income -487 343 Balance at end of previous fiscal year -487 343 Change during the fiscal year -487 343 Changes in items other than shareholders' equity during the fiscal year (net) 831 540 Total change during the fiscal year 831 540 Balance at end of the fiscal year 187 204 Changes in items other than shareholders' equity during the fiscal year (net) 187 204 Changes during the fiscal year 187 86 Changes in items other than shareholders' equity during the fiscal year (net) 17 86 Total change during the fiscal year 19,718 19,882 Balance at end of previous fiscal year 19,718 19,882 Change during the fiscal year 204 290 Total change during the fiscal year 19,718 19,882 Change during the fiscal | | 20 | -20 |
| Changes in items other than shareholders' equity during the fiscal year (net)41.93Total change during the fiscal year-41.93Balance at end of the fiscal year-20-114Total accumulated other comprehensive income-487.343Balance at end of previous fiscal year-487.343Change during the fiscal year831.540Total change during the fiscal year (net)831.540Total change during the fiscal year343.884Subscription rights to shares343.884Balance at end of previous fiscal year187.204Change during the fiscal year187.204Change during the fiscal year17.86Changes in items other than shareholders' equity during the fiscal year (net)17.86Total change during the fiscal year17.86Balance at end of the fiscal year204.290Total net assets204.290Balance at end of previous fiscal year19,71819,882Change during the fiscal year19,71819,882Change during the fiscal year2,337.666Net income/loss-2,2442,837Purchase of treasury stock2933Changes in items other than shareholders' equity during the fiscal year (net)4849626Total change during the fiscal year1632,239 | | | |
| Total change during the fiscal year Balance at end of the fiscal year Total accumulated other comprehensive income Balance at end of previous fiscal year Changes during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Subscription rights to shares Balance at end of previous fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Change in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Change at end of the fiscal year Change at end of previous fiscal year Total change during the fiscal year Total change during the fiscal year Total change during the fiscal year Change at end of previous fiscal year Change during the fiscal year Change in items other than shareholders' equity during the fiscal year (net) Disposal of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 163 2,239 | Changes in items other than shareholders' equity during | -41 | -93 |
| Balance at end of the fiscal year Total accumulated other comprehensive income Balance at end of previous fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Balance at end of the fiscal year Total change during the fiscal year Balance at end of the fiscal year Subscription rights to shares Balance at end of previous fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Changes at end of the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total net assets Balance at end of previous fiscal year Change during the fiscal year Change during the fiscal year Total change during the fiscal year Cash dividends paid Acange in items other than shareholders' equity during the fiscal year (net) Disposal of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Total change during the fiscal year | | -41 | -93 |
| Total accumulated other comprehensive income Balance at end of previous fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Subscription rights to shares Balance at end of previous fiscal year Changes in items other than shareholders' equity during the fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year Change during the fiscal year Change during the fiscal year Change during the fiscal year Total net assets Balance at end of previous fiscal year Cash dividends paid Net income/loss Changes in items other than shareholders' equity during the fiscal year Cash dividends paid Accompany to the fiscal year Cash dividends paid Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year | | -20 | |
| Balance at end of previous fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Balance at end of the fiscal year Balance at end of previous fiscal year Changes in items other than shareholders' equity during the fiscal year and the fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Total change during the fiscal year Change during the fiscal year Cash dividends paid Change during the fiscal year Cash dividends paid Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Total change during the fiscal year | | | |
| Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net)831540Total change during the fiscal year831540Balance at end of the fiscal year343884Subscription rights to shares Balance at end of previous fiscal year187204Change during the fiscal year187204Changes in items other than shareholders' equity during the fiscal year (net)1786Total change during the fiscal year1786Balance at end of the fiscal year204290Total net assets204290Balance at end of previous fiscal year19,71819,882Change during the fiscal year19,71819,882Change during the fiscal year237-666Net income/loss-2442,837Purchase of treasury stock-131-591Disposal of treasury stock2933Changes in items other than shareholders' equity during the fiscal year (net)849626Total change during the fiscal year1632,239 | | -487 | 343 |
| Changes in items other than shareholders' equity during the fiscal year (net)831540Total change during the fiscal year831540Balance at end of the fiscal year343884Subscription rights to shares187204Balance at end of previous fiscal year187204Change during the fiscal year1786Total change during the fiscal year (net)1786Balance at end of the fiscal year204290Total net assets19,71819,882Balance at end of previous fiscal year19,71819,882Change during the fiscal year19,71819,882Change during the fiscal year2442,837Purchase of treasury stock-337-666Net income/loss-2442,837Purchase of treasury stock-131-591Disposal of treasury stock2933Changes in items other than shareholders' equity during the fiscal year (net)849626Total change during the fiscal year1632,239 | | | |
| Total change during the fiscal year Balance at end of the fiscal year Subscription rights to shares Balance at end of previous fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Balance at end of the fiscal year Total change during the fiscal year Total net assets Balance at end of previous fiscal year Change during the fiscal year Total net assets Balance at end of previous fiscal year Cash dividends paid Cash dividends paid Total net assets Purchase of treasury stock Disposal of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Total change during the fiscal year | Changes in items other than shareholders' equity during | 831 | 540 |
| Balance at end of the fiscal year Subscription rights to shares Balance at end of previous fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Balance at end of the fiscal year Total net assets Balance at end of previous fiscal year Cash dividends paid Net income/loss Purchase of treasury stock Changes in items other than shareholders' equity during the fiscal year Cash dividends paid Total change during the fiscal year Cash dividends paid Total changes in items other than shareholders' equity during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year | | 831 | 540 |
| Subscription rights to shares Balance at end of previous fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Balance at end of the fiscal year Total net assets Balance at end of previous fiscal year Cash dividends paid Net income/loss Purchase of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Cash dividends paid Cash dividends paid According to the fiscal year | | 343 | 884 |
| Balance at end of previous fiscal year Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Balance at end of the fiscal year Balance at end of previous fiscal year Total net assets Balance at end of previous fiscal year Cash dividends paid Net income/loss Purchase of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 19,718 19,882 Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 163 2,239 | | | |
| Change during the fiscal year Changes in items other than shareholders' equity during the fiscal year (net)1786Total change during the fiscal year1786Balance at end of the fiscal year204290Total net assets19,71819,882Balance at end of previous fiscal year19,71819,882Change during the fiscal year-337-666Net income/loss-2442,837Purchase of treasury stock-131-591Disposal of treasury stock2933Changes in items other than shareholders' equity during the fiscal year (net)849626Total change during the fiscal year1632,239 | | 187 | 204 |
| fiscal year (net) Total change during the fiscal year Balance at end of the fiscal year Total net assets Balance at end of previous fiscal year Cash dividends paid Net income/loss Purchase of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 19,718 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 19,882 10,8 | | | |
| Total change during the fiscal year Balance at end of the fiscal year Total net assets Balance at end of previous fiscal year Change during the fiscal year Cash dividends paid Net income/loss Purchase of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 19,718 19,882 19,882 19,882 19,882 19,718 19,718 19,882 19,882 19,882 19,882 19,882 19,882 19,718 19,718 19,882 19,882 19,882 10,882 | | 17 | 86 |
| Total net assets Balance at end of previous fiscal year Change during the fiscal year Cash dividends paid Net income/loss Purchase of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 19,718 | Total change during the fiscal year | 17 | 86 |
| Balance at end of previous fiscal year Change during the fiscal year Cash dividends paid Net income/loss Purchase of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 19,718 19,718 19,882 137 -666 A. 337 -244 2,837 -131 -591 29 33 Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 163 2,239 | Balance at end of the fiscal year | 204 | 290 |
| Change during the fiscal year Cash dividends paid Net income/loss Purchase of treasury stock Purchase of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year Cash dividends year -337 -666 2,837 -244 2,837 -591 -591 -591 849 626 626 Total change during the fiscal year 163 2,239 | Total net assets | | |
| Cash dividends paid-337-666Net income/loss-2442,837Purchase of treasury stock-131-591Disposal of treasury stock2933Changes in items other than shareholders' equity during the fiscal year (net)849626Total change during the fiscal year1632,239 | Balance at end of previous fiscal year | 19,718 | 19,882 |
| Net income/loss -244 2,837 Purchase of treasury stock -131 -591 Disposal of treasury stock 29 33 Changes in items other than shareholders' equity during the fiscal year (net) 849 Total change during the fiscal year 163 2,239 | Change during the fiscal year | | |
| Purchase of treasury stock -131 -591 Disposal of treasury stock 29 33 Changes in items other than shareholders' equity during the fiscal year (net) 849 Total change during the fiscal year 163 2,239 | Cash dividends paid | -337 | -666 |
| Disposal of treasury stock Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 29 849 626 163 2,239 | | -244 | 2,837 |
| Changes in items other than shareholders' equity during the fiscal year (net) Total change during the fiscal year 163 2,239 | | -131 | -591 |
| fiscal year (net) Total change during the fiscal year 163 2,239 | | 29 | 33 |
| | | 849 | 626 |
| | Total change during the fiscal year | 163 | 2,239 |
| | | 19,882 | |

(4) Consolidated statements of cash flows

| (), | | (Million yen) |
|---|-----------------------|--------------------------|
| | Previous consolidated | Consolidated fiscal year |
| | fiscal year | under review |
| | (From April 1, 2009 | (From April 1, 2010 |
| | to March 31, 2010) | to March 31, 2011) |
| Cash flows from operating activities | | |
| Income (loss) before taxes and other adjustments | -119 | 3,244 |
| Depreciation and amortization expenses | 750 | 738 |
| Loss (gain) on devaluation of investment securities | | 179 |
| Increase (decrease) in allowance for doubtful accounts | -56 | 12 |
| Increase (decrease) in reserve for retirement benefits | 13 | -46 |
| Interest and dividends received | -26 | -83 |
| Interest paid | 21 | 76 |
| Loss (gain) on sales of fixed assets | 1 | 4 |
| Loss on adjustment for changes of accounting standard for asset | | 11 |
| retirement obligations | | 11 |
| Decrease (increase) in trade notes and accounts receivable | -2,880 | -383 |
| Decrease (increase) in inventories | -63 | -2,571 |
| Increase (decrease) in trade notes and accounts payable | 4,878 | 1,242 |
| Other cash flows | -177 | 80 |
| Sub total | 2,341 | 2,504 |
| Interest and dividends received | 26 | 29 |
| Interest paid | -21 | -77 |
| Corporate and other taxes paid | -47 | -161 |
| Cash flows from operating activities | 2,299 | 2,295 |
| Cash flows from investing activities | , | · |
| Payments into time deposits | -70 | -70 |
| Refund of time deposits | 70 | 70 |
| Expenditure for acquisition of tangible fixed assets | -306 | -1,127 |
| Income from disposal of tangible fixed assets | 10 | 5 |
| Expenditure for acquisition of investment securities | -1,081 | -1 |
| Income from disposal of investments securities | | 33 |
| Payment for investment in affiliates | | -443 |
| Income from recovery of loans receivable | 24 | 15 |
| Other cash flows | -5 | -80 |
| Cash flows from investing activities | -1,358 | -1,599 |
| Cash flows from financing activities | | |
| Short-term borrowings | 1,808 | 3,480 |
| Repayment of short-term borrowings | -1,300 | -2,350 |
| Income from disposal of treasury stocks | 0 | 0 |
| Redemption of corporate bonds | -300 | -300 |
| Expenditure for acquisition of treasury stocks | -131 | -592 |
| Dividends paid | -338 | -666 |
| Repayments of lease obligations | -6 | -9 |
| Cash flows from financing activities | -268 | -437 |
| Translation differences for cash and cash equivalents | -17 | -40 |
| Net increase (decrease) in cash and cash equivalents | 654 | 218 |
| Cash and cash equivalents at the beginning of the term | 3,188 | 3,842 |
| Cash and cash equivalents at the end of the term | 3,842 | 4.061 |
| | 3,0 12 | 1,001 |

(5) Notes relating to the going concern assumption Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010)

No corresponding item exists.

Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011)

No corresponding item exists.

(6) Important Matters that Become Basis of Presenting Consolidated Financial Statements

| Item | Previous consolidated Financial States Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) |
|--|---|--|
| 1. Scope of consolidation | (1) Number of consolidated subsidiaries: 4 Tsugami Machinery Co., Ltd. Tsugami Precision Co., Ltd. Tsugami General Service Co., Ltd. Precision Tsugami (China) Corporation | (1) Same as at left |
| | (2) Names of non-consolidated subsidiaries: Tsugami (Thai) Co., Ltd. Tsugami GmbH. Tsugami Korea Co.,Ltd. | (2) Names of non-consolidated subsidiaries: Tsugami (Thai) Co., Ltd. Tsugami GmbH. Tsugami Korea Co.,Ltd. Shinagawa Precision Machinery (Zhejiang) Co., Ltd. |
| | (Reason for non-consolidation) The non-consolidated subsidiaries are small in size, and their total assets, sales, net income or loss (amounts to equivalent to the equity holding) and retained earnings (amounts to equivalent to the equity holding) do not have significant material effect on the consolidated financial statements. | (Reason for non-consolidation) The non-consolidated subsidiaries are small in size, and their total assets, sales, net income or loss (amounts to equivalent to the equity holding) and retained earnings (amounts to equivalent to the equity holding) do not have significant material effect on the consolidated financial statements. |
| 2. Application of equity method | (1) Companies to which the equity method is applicable: 0 (2) The non-consolidated subsidiaries (Tsugami (Thai) Co., Ltd., Tsugami GmbH and Tsugami Korea Co., Ltd.) as well as the affiliates (Fastener Kohan, K.K. and Rem Sales LLC, have little material effect on the consolidated net income or loss and the consolidated retained earnings, and further, have small significance in the Group as a whole. For the above reason, the equity method is not applied on these companies. | (1) Same as at left (2) The non-consolidated subsidiaries (Tsugami (Thai) Co., Ltd., Tsugami GmbH, Tsugami Korea Co., Ltd. and Shinagawa Precision Machinery (Zhejiang) Co., Ltd.) as well as the affiliates (Fastener Kohan, K.K. and Rem Sales LLC, have little material effect on the consolidated net income or loss and the consolidated retained earnings, and further, have small significance in the Group as a whole. For the above reason, the equity method is not applied on these companies. |
| 3. Matters Concerning Fiscal year of consolidated subsidiaries, etc. | Among the consolidated subsidiaries, the balance sheet date of Precision Tsugami (China) Corporation is December 31. When preparing the consolidated financial statements, the Company uses the financial statements of Precision Tsugami (China) Corporation, as of that date and makes necessary adjustments for important transactions between December 31 and the consolidated book-closing date. | Same as at left |

| _ | Previous consolidated fiscal year | Consolidated fiscal year under review |
|--|--|---|
| Item | (from April 1, 2009 to March 31, 2010) | (from April 1, 2010 to March 31, 2011) |
| 4. Matters concerning significant accounting policies | | |
| (1) Valuation standard and valuation method of major assets | (i) Securities Other securities Securities with fair market value: Market value method based on the quoted market value on the closing date of the fiscal year(Valuation differences are directly charged or credited to shareholders' equity, and the cost of securities sold is calculated using the moving-average method.) Securities without fair market value: Cost accounting method using the | (i) Securities Other securities Securities with fair market value: Same as at left Securities without fair market value: Same as at left |
| | moving average method (ii) Derivatives Market value method. (iii) Inventories: Primarily cost accounting method using the moving average method (The values in the consolidated balance sheet were calculated using the book-value write-down method based on the decline of profitability.). | (ii) Derivatives Same as at left (iii) Inventories: Same as at left |
| (2) Depreciation and amortization methods used for material depreciable and amortizable assets | (i) Property, plant and equipment (excluding leased assets) Depreciation is principally computed by the declining-balance method. However, buildings acquired on or after April 1, 1998, excluding fittings, equipment, and foreign subsidiary, are depreciated on a straight-line basis. The significant service lives are summarized as follows: Buildings and structures: 15-38 years Machinery and transportation vehicle: 9 years | (i) Property, plant and equipment (excluding leased assets) Same as at left |
| | (ii) Intangible fixed assets (excluding leased assets) Intangible fixed assets are amortized using the straight-line method. However, software for in-house use is amortized on a straight-line basis over the expected usable period, up to five years. | (ii) Intangible fixed assets (excluding leased assets) Same as at left |
| | (iii) Leased assets Depreciation for leased assets is computed using the straight-line method over the lease terms as service life, assuming no residual value. Among finance lease transactions other than those that are deemed to transfer the ownership of leased assets to lessees, the lease transactions whose start dates are prior to March 31, 2008, are accounted for by the method for ordinary lease transactions. (iv) Long-term prepaid expenses This is computed using the straight-line | (iii) Leased assets Same as at left (iv) Long-term prepaid expenses Same as at left |

| Item | Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) |
|---|---|--|
| (3) Accounting standards for major deferred assets | Corporate bonds issuance expenses This is amortized using the straight-line method during the period required for maturity of corporate bonds (5 years). | Corporate bonds issuance expenses Same as at left |
| (4) Accounting standards for significant allowances | (i) Allowance for doubtful accounts To provide for a loss on doubtful accounts, general allowances are provided using a rate determined by past experience with bad debts. Specific allowances are provided for the estimated amounts considered to be uncollectible after reviewing the individual collectibility of certain doubtful accounts. (ii) Allowance for employees' bonuses | (i) Allowance for doubtful accounts Same as at left (ii) Allowance for employees' bonuses |
| | To provide for the payment of employees' bonuses, the Company and its domestic subsidiaries provide accrued bonuses for employees based on the projected amount for the current consolidated fiscal year. | Same as at left |
| | (iii) Allowance for directors' bonuses To provide for the payment of director's bonuses, the Company and its domestic subsidiaries accrue bonuses for directors based on the projected amount for the current consolidated fiscal year. However, since the Company was unable to reasonably project the amount at the end of the consolidated fiscal year under review, this was not posted. | (iii) Allowance for directors' bonuses Same as at left |
| | (iv) Allowance for retirement benefits To prepare for the payment of employee retirement benefits, the Company and its domestic consolidated subsidiaries provide accrued retirement benefits based on projected benefits obligations and the fair value of pension assets at the current consolidated fiscal year-end. In addition, any difference arising as a result of the change of accounting standards (2,180 million yen) is expensed equally, mainly over 15 years. Also, any actuarial difference is expensed equally from the fiscal year following its accrual over an average remaining service period (5 years) of employees at the time of the accrual | (iv) Allowance for retirement benefits Same as at left |
| | using the straight-line method. (Changes in accounting policies) The Company and its domestic consolidated subsidiaries began applying "Partial Amendments to Accounting Standard for Retirement Benefits (Part 3)" (ASBJ Statement No. 19 issued on July 31, 2008) to the accounting of their allowances in the consolidated fiscal year under review. The change produced no effect on consolidated operating income, ordinary loss and net loss before taxes and other adjustments. | |

| Item | Previous consolidated fiscal year | Consolidated fiscal year under review |
|---|--|--|
| | (from April 1, 2009 to March 31, 2010) (Additional information) | (from April 1, 2010 to March 31, 2011) |
| | The Company and some of its domestic consolidated subsidiaries made a switch from a qualified pension system to a defined benefit corporate pension system with the introduction of the Defined-Benefit Corporate Pension Act in January 2010. The change had a minor effect on consolidated operating income, ordinary loss and net loss before taxes and other adjustments. | |
| | (v) Allowance for directors' retirement benefits Certain of the Company's consolidated subsidiaries recorded an allowance for retirement benefits for directors equivalent to the amount payable in accordance with their rules for directors' retirement benefits. | (v) Allowance for directors' retirement benefits Same as at left |
| | (vi) Allowance for product warranties To provide for expenses for repair cost that arise in the after-sales free-repair warranty period, the Company accrues repair expenses using an amount projected based on the past ratio of repairs. | (vi) Allowance for product warranties Same as at left |
| (5) Accounting standards for translating significant assets or liabilities in foreign currencies into yen | | Monetary assets and liabilities denominated in foreign currencies are translated into yen at spot exchange rates at the consolidated closing date. Translation adjustments are accounted for as gains or losses. Assets, liabilities, revenues, and expenses at overseas subsidiaries are translated into yen at spot exchange rates at the consolidated closing date. Translation adjustments are included in "Translation adjustments" in net assets. |
| (6) Significant hedge accounting method | (i) Hedge accounting method Deferred hedge accounting was adopted. In addition, a method for translating foreign currency receivables and payables based on yen-value cash flows fixed by forward contracts was adopted for hedging the risk of exchange rate fluctuations in cases where requirements for using the method were fulfilled. | (i) Hedge accounting method Same as at left |
| | (ii) Hedging instrument and hedged item Hedge accounting was applied to the following hedging instrument and hedged item during the consolidated fiscal year under review. Hedging instrument: exchange contracts Hedged item: foreign currency receivables (iii) Hedging policy Hedging was performed within the scope of subject receivables for avoiding the risk of exchange rate fluctuations and establishing profit/loss. | (ii) Hedging instrument and hedged item Same as at left(iii) Hedging policy Same as at left |

| Item | Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) |
|---|--|--|
| | (iv)Method for assessing hedging effectiveness An assessment of hedging effectiveness is omitted because the hedging instrument and an important requirement for the hedged item are the same and hedging is assumed to completely offset market fluctuations at the point of its launch and in the subsequent period. | (iv)Method for assessing hedging effectiveness Same as at left |
| (7) Scope of Funds in Consolidated Cash Flow Statements | <u></u> | Cash and cash equivalents consist of cash on hand, demand deposits, and short-term investments with a maturity of three months or less at the date of acquisition that can easily be converted into cash and that have only minor risks of changes in value. |
| (8)Other important matters for the preparation of consolidated financial statements | Accounting method for consumption taxes The tax-exclusion method is used for the calculation of consumption tax and local consumption tax. | Accounting method for consumption taxes Same as at left |
| 5. Matters Relating to Valuation Method for Assets and Liabilities of Consolidated Subsidiaries | All assets and liabilities of consolidated subsidiaries are valued using the full fair value method. | |
| 6. Scope of Funds in Consolidated Cash Flow Statements | Funds in consolidated cash flow statements consist of cash on hand, deposits that can be withdrawn at any time, and short-term investments with maturity within three months that have high fluidity, easy cash convertibility, and little risk of a fluctuation in value. | |

(7). Changes in Important Matters That Become the Basis of Presenting Consolidated Financial Statements

| Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) |
|--|--|
| | (Application of the Accounting Standard for Asset Retirement Obligations) The Group began applying the "Accounting Standard for Asset Retirement Obligations (ASBJ Statement No. 18 issued on March 31, 2008) and the "Guidance on Accounting Standard for Asset Retirement Obligations (ASBJ Guidance No. 21 issued on March 31, 2008) in the consolidated fiscal year under review. The effect of the application on operating income, ordinary income, and income before taxes and other adjustments was minor. |

(8). Changes in Method of Presentation

| o). Changes in Method of Tresentation | | | |
|--|--|--|--|
| Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) | | |
| | (Consolidated statements of income) The Group began applying the "Cabinet Office Ordinance Revising the Regulations on Terminology, Forms and Preparation of Financial Statements" (Cabinet Office Ordinance No. 5 issued on March 24, 2009) under the "Accounting Standard for Consolidated Financial Statements" (ASBJ Statement No. 22 issued on December 26, 2008) in the consolidated fiscal year under review and included the accounting item "Income before minority interests." "Rent received" that had been posted as a separate item until the previous consolidated fiscal year (5 million yen for the fiscal year under review) accounted for 10% or less of the non-operating income in the consolidated fiscal year under review and was included in "Other non-operating income." | | |
| | | | |

(9). Others

| (9). Others | |
|--|---|
| Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) |
| | The Group began applying the "Accounting Standard for Presentation of Comprehensive Income" (ASBJ Statement No. 25 issued on June 30, 2010) in the consolidated fiscal year under review. "Accumulated other comprehensive income" and "Total accumulated other comprehensive income" for the previous consolidated fiscal year are "Valuation and translation adjustments" and "Total valuation and translation adjustments" respectively. |

(10). Notes concerning the Consolidated Financial Statements (Consolidated Balance Sheet)

(Million yen)

| (| | , | 11011 j 011) |
|---|--|--|--------------|
| Previous consolidated fiscal year (As of March 31, 2010) | Consolidated fiscal year under review (As of March 31, 2011) | | |
| *1. Shares of non-consolidated subsidiaries and affiliates Investment securities (stocks): 16 | | *1. Shares of non-consolidated subsidiaries and affiliates Investment securities (stocks): | |
| Amount of discount for bills receivable: Amount of discount for export bills receivable: Amount of allowance for doubtful accounts directly subtracted from assets. | 476 831 | Amount of discount for bills receivable: Amount of discount for export bills receivable: Amount of allowance for doubtful accounts directly subtracted from assets | 526 2,584 |
| Investments and other assets | 189 | Investments and other assets | 147 |

| (Consolidated Income Statement) | (Million yen) |
|--|--|
| Previous consolidated fiscal year | Consolidated fiscal year under review |
| (from April 1, 2009 to March 31, 2010) | (from April 1, 2010 to March 31, 2011) |
| *1. Inventories at the end of the year are an amount following the write-down of their book value based on a decline in profitability. The cost of sales includes the following loss on devaluation of inventories. 68 *2. Total R&D expenses R&D expenses included in selling, general and administrative expenses, and manufacturing cost for the term 752 *3. Dormant expenses are expenses required for suspending the operations of the Company and its consolidated subsidiaries. Their breakdown is as follows: Labor expenses 244 Depreciation and amortization expenses 70 Others | *1. Inventories at the end of the year are an amount following |
| Total 321 | |
| 4 | *4. Breakdown of gain on sales of fixed assets: Machinery and Equipments 0 |
| 5 | *5. Breakdown of loss on retirement of fixed assets: Buildings 7 Machinery and Equipments 1 Others 0 Total 9 |
| *6. Breakdown of the loss on sales of fixed assets: | *6. Breakdown of the loss on sales of fixed assets: |
| Machinery and equipment 1 | Machinery and equipment 4 |
| | |

(Consolidated Statements of Comprehensive Income)

Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011)

| *1 | Comprehensive income in the fiscal year immediately preceding the consolidate | d fiscal year under review |
|----|---|----------------------------|
| | Comprehensive income attributable to the shareholders of the parent company | 586 million yen |
| | Comprehensive income attributable to minority shareholders | <u></u> |
| | Total | 586 |
| | | |

| *2 | Other comprehensive income in the fiscal year immediately preceding the | e consolidated fiscal year | under review |
|----|---|----------------------------|--------------|
| | Unrealized gains on marketable securities | 971 million yen | |
| | Deferred gains (losses) on hedges | -99 | |
| | Translation adjustments | -41 | |
| | Total | 831 | |

(Consolidated Statements of Changes in Net Assets)

Previous consolidated fiscal year (From April 1, 2009 to March 31, 2010)

1. Matters relating to type and number of outstanding shares and treasury stock (Thousand shares)

| | Number of shares at the | Increase in shares in the | Decrease in shares in the | Number of shares at the |
|--------------------|--------------------------|---------------------------|---------------------------|--------------------------|
| | end of the previous | current consolidated | current consolidated | end of the current |
| | consolidated fiscal year | fiscal year | fiscal year | consolidated fiscal year |
| Outstanding shares | | | | |
| Common shares | 68,019 | - | | 68,019 |
| Total | 68,019 | - | | 68,019 |
| Treasury stock | | | | |
| Common shares | 453 | 786 | 85 | 1,154 |
| Total | 453 | 786 | 85 | 1,154 |

(Notes) 1. The increase in common shares of treasury stock by 786 thousand shares reflected an increase of 7 thousand shares due to the purchase of odd-lot shares, and the purchase of 779 thousand shares of treasury stock.

2. The decrease in treasury stock of 85 thousand shares was due to the exercise of stock options.

2. Matters concerning subscription rights to shares and subscription right to shares for treasury stock

| | | Type of charge | Number of shares to be issued under subscription rights to shares | | | | Outstanding |
|-------------------------------------|--|--|---|--|--|--|---|
| Category | Description of subscription rights to shares | Type of shares to be issued under subscription rights to shares | Number of shares at the end of the previous consolidated fiscal year | Increase in shares in the current consolidated fiscal year | Decrease in shares in the current consolidated fiscal year | Number of shares at the end of the current consolidated fiscal year | balance at the end of the current consolidated fiscal year (million yen) |
| Submitting company (parent company) | Subscription rights to shares as stock options | | | | | | 204 |
| 7 | Γotal | | | | | | 204 |

3. Matters relating to dividends(1) Dividends paid

| (1) Dividends paid | | | | | |
|---|----------------|--|--------------------------|----------------|----------------|
| (Resolution) | Type of shares | Total amount of dividend (million yen) | Dividend per share (yen) | Record date | Effective date |
| Board of directors meeting held on May 14, 2009 | Common shares | 337 | 5.00 | March 31, 2009 | June 2, 2009 |

(2) Dividends with a record date in the current fiscal year but an effective date in the following fiscal year

| (Resolution) | Type of shares | Total amount of dividend (million yen) | Funds for dividends | Dividend per share (yen) | Record date | Effective date |
|---|----------------|--|---------------------|-----------------------------|----------------|----------------|
| Board of directors meeting held on May 13, 2010 | Common shares | 334 | Retained earnings | 5.00 | March 31, 2010 | June 1, 2010 |

Consolidated fiscal year under review (From April 1, 2010 to March 31, 2011)

1. Matters relating to type and number of outstanding shares and treasury stock

(Thousand shares)

| | Number of shares at the end of the previous consolidated fiscal year | Increase in shares in the current consolidated fiscal year | Decrease in shares in the current consolidated fiscal year | Number of shares at the end of the current consolidated fiscal year |
|--------------------|--|--|--|---|
| Outstanding shares | | | | |
| Common shares | 68,019 | | | 68,019 |
| Total | 68,019 | | | 68,019 |
| Treasury stock | | | | |
| Common shares | 1,154 | 1,103 | 117 | 2,140 |
| Total | 1,154 | 1,103 | 117 | 2,140 |

- (Notes) 1. The increase in common shares of treasury stock of 1,103 thousand shares reflected an increase of 7 thousand shares due to the purchase of odd-lot shares, and the purchase of 1,096 thousand shares of treasury stock.
 - 2. The decrease in treasury stock of 117 thousand shares was due to the exercise of stock options.

2. Matters concerning subscription rights to shares and subscription rights to shares for treasury stock

| | | Type of | N | er | Outstanding | | |
|----------|--|---|---|--|--|--|---|
| Category | Description of subscription rights to shares | shares to be issued under subscription rights to shares | Number of shares at the end of the previous consolidated fiscal year | Increase in shares in the current consolidated fiscal year | Decrease in shares in the current consolidated fiscal year | Number of shares at the end of the current consolidated fiscal year | balance at the end of the current consolidated fiscal year (million yen) |
| 0 1 7 | Subscription rights to shares as stock options | | | | | | 290 |
| Total | | | | | | | 290 |

3. Matters relating to dividends (1) Dividends paid

| (1) Dividends paid | | | | | |
|--|----------------|--|--------------------------|--------------------|-------------------|
| (Resolution) | Type of shares | Total amount of dividend (million yen) | Dividend per share (yen) | Record date | Effective date |
| Board of directors meeting held on May 13, 2010 | Common shares | 334 | 5.00 | March 31, 2010 | June 1, 2010 |
| Board of directors meeting held on November 12, 2010 | Common shares | 332 | 5.00 | September 30, 2010 | November 29, 2010 |

(2) Dividends with a record date in the current fiscal year but an effective date in the following fiscal year

| (Resolution) | Type of shares | Total amount of dividend (million yen) | Funds for dividends | Dividend per share (yen) | Record date | Effective date |
|---|------------------|--|---------------------|-----------------------------|----------------|----------------|
| Board of directors meeting held on May 12, 2011 | Common shares | 329 | Retained earnings | 5.00 | March 31, 2011 | May 31, 2011 |

(Consolidated Statements of Cash Flows)

(Million yen)

| Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) | | |
|---|---|--|--|
| Relationship between the ending balance of cash and cash equivalents and the accounts and their amounts on the Consolidated Balance Sheet | Relationship between the ending balance of cash and cash equivalents and the accounts and their amounts on the Consolidated Balance Sheet | | |
| Cash and cash accounts 3,892 | Cash and cash accounts 4,111 | | |
| Time deposits with maturity of more than 3 months | Time deposits with maturity of more than 3 months | | |
| Cash and cash equivalents 3,842 | Cash and cash equivalents 4,061 | | |

(Segment information)

a. Information by business segment

Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) (Million yen)

| | Machine tool business | Specialized machines and other businesses | Total | Elimination or corporate | Consolidated |
|--|-----------------------|--|--------|--------------------------|--------------|
| I. Net sales and Operating income/loss | | | | | |
| Net sales | | | | | |
| (1) Net sales to external customers | 15,084 | 514 | 15,598 | | 15,598 |
| (2) Intersegment net sales or transfer to other accounts | | | | | |
| Total | 15,084 | 514 | 15,598 | | 15,598 |
| Operating expenses | 15,082 | 430 | 15,513 | | 15,513 |
| Operating income | 1 | 83 | 84 | | 84 |
| II. Assets, depreciation and capital | | | | | |
| expenditures | 22,643 | 1,112 | 23,756 | 7,391 | 31,147 |
| Assets | | | | | |
| Depreciation | 633 | 116 | 750 | | 750 |
| Capital expenditures | 381 | | 381 | | 381 |

(Notes) 1. Business segments are based on product classifications.

- 2. Major products in each segment
 - (1) Machine tool business: CNC high-precision automatic lathes, CNC high-precision cylindrical grinding machines, machining centers, rolling machines
 - (2) Specialized machines and other segments: specialized machines, gauge blocks, roll dies and screw inserts
- 3. Change in the method of allocating operating expenses

Of operating expenses by segment in the fiscal year under review, unallocated operating expenses included in eliminations or corporate were zero.

Until the previous fiscal year, expenses relating to the General Affairs Division and other administrative divisions at the Company's head office were classified as unallocated corporate expenses and were included in the classification of eliminations or corporate. However, since the importance of management by business segment increased, the Company began to allocate operating expenses to business segments, based on the features of each expense under reasonable allocation standards in the first quarter to present earnings by business segment more clearly.

With the change, operating expenses for the "Machine tool business" and "Specialized machines and other businesses" to rise by 598 million and 21 million yen, respectively, and operating income for the operations to fall by the same amounts, respectively, compared with those calculated by the method before the change.

- 4. Group assets included in elimination or corporate amounted to 7,391 million yen. Funds for managing surplus funds (cash and marketable securities) and assets in connection with administrative divisions at the Company's head office accounted for a large portion of such assets.
- Depreciation and amortization expenses and capital expenditures include depreciation for and an increase in long-term prepaid expenses.

b. Information by geographic segment

Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010)

(Million ven)

| | Japan | China | Total | Elimination or corporate | Consolidated |
|--|--------|-------|--------|--------------------------|--------------|
| I. Net sales and Operating income/loss | | | | | |
| Net sales | | | | | |
| (1) Net sales to external customers | 12,062 | 3,536 | 15,598 | | 15,598 |
| (2) Intersegment net sales or transfer to other accounts | 2,969 | 1,140 | 4,109 | (4,109) | |
| Total | 15,031 | 4,676 | 19,708 | (4,109) | 15,598 |
| Operating expenses | 15,317 | 4,319 | 19,637 | (4,123) | 15,513 |
| Operating income (loss) | -286 | 357 | 71 | 13 | 84 |
| II.Assets | 22,527 | 5,413 | 27,941 | 3,205 | 31,147 |

- (Notes) 1. National classifications are based on the regional independence of business activities.
 - 2. Change in the method of allocating operating expenses

Of operating expenses by segment in the fiscal year under review, unallocated operating expenses included in eliminations or corporate were zero.

Until the previous fiscal year, expenses relating to the General Affairs Division and other administrative divisions at the Company's head office were classified as unallocated corporate expenses and were included in the classification of eliminations or corporate. However, since the importance of management by geographic segment increased, the Company began to allocate operating expenses to geographic segments, based on the features of each expense under reasonable allocation standards in the first quarter to present earnings by geographic segment more clearly.

With the change, operating expenses and the operating loss for Japan each increased by 620 million yen compared with those calculated by the method before the change.

3. Group assets included in elimination or corporate amounted to 7,391 million yen. Funds for managing surplus funds (cash, deposits and marketable securities) and assets in connection with administrative divisions at the Company's head office accounted for a large portion of such assets.

c. Overseas net sales

Previous consolidated fiscal year (from April 1, 2009 to December 31, 2010) (Million yen)

| | 3 (| | | | \ , |
|-----|---|--------|---------|--------|--------|
| | | Asia | America | Europe | Total |
| I | Overseas net sales | 10,234 | 638 | 378 | 11,251 |
| II | Consolidated net sales | | | | 15,598 |
| III | Ratio of overseas net sales to consolidated net sales | 65.6 | 4.1 | 2.4 | 72.1 |

- (Notes) 1. National or regional classifications are based on geographic proximity.
 - 2. Major countries or regions in each classification
 - (1) Asia Taiwan, Thailand, Hong Kong, Singapore, China, South Korea, India and the Philippines
 - (2) America the United States
 - (3) Europe Germany, Switzerland, Italy and France
 - 3. Overseas net sales refer to net sales achieved by the Company and its consolidated subsidiaries in countries or regions other than Japan.

d. Segment Information

Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011)

1. Summary of reportable segments

The Company's reportable segments are its constituent units that disclose financial information separately. They fall under the scope of periodic reviews the Company's Board of Directors performs to determine the distribution of its management resources and to assess its operating results.

The Group manufactures and sells machine tools in Japan and abroad. The Group consists of geographic segments based on its manufacturing and sales organizations. The Company's reportable segments are Japan and China, which are the areas where Group companies are located.

2. Basis of calculating net sales, income or loss, assets, and other items by reportable segment

The accounting methods for the reportable segments are the same as those described in "Important Matters that Become Basis of Presenting Consolidated Financial Statements."

Segment income is based on operating income for each reportable segment.

Intersegment revenue and transfers are based on market prices.

3. Information relating to net sales, income and assets by reportable segment Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011)

(Million yen)

| | R | eportable segme | nt | Adjustment | Consolidated financial |
|--|--------|-----------------|--------|----------------------------------|------------------------------|
| | Japan | China | Total | (Note) 1 (Note) 2 (Note) 3 | statement amount (Note) 4 |
| Net sales Net sales to external customers | 28,438 | 7,494 | 35,932 | | 35,932 |
| Intersegment net sales or transfers to other accounts | 6,927 | 2,438 | 9,365 | -9,365 | |
| Total | 35,366 | 9,932 | 45,298 | -9,365 | 35,932 |
| Segment income | 2,882 | 902 | 3,784 | -52 | 3,732 |
| Segment assets | 24,175 | 6,918 | 31,093 | 4,766 | 35,860 |
| Other items Depreciation and amortization | 643 | 95 | 738 | 0 | 738 |
| Increases in tangible fixed assets and intangible fixed assets | 425 | 742 | 1,167 | -43 | 1,124 |

- (Note) 1. "Adjustment" of segment income of minus 52 million yen is the elimination of unrealized income.
 - 2. "Adjustment" of segment assets of 4,766 million yen includes Company-wide assets of 8,592 million yen and an effect of intersegment adjustments of minus 3,826 million yen.
 - Company-wide assets are primarily assets that do not belong to any reportable segment (cash and deposits and investment securities).
 - 3. "Adjustment" of increases in tangible fixed assets and intangible fixed assets is the effect of intersegment adjustments.
 - 4. Segment income is adjusted in accordance with operating income on the consolidated financial statements.

4. Information relating to impairment loss on fixed assets or goodwill, etc.

No corresponding item existed

(Additional information)

The Group began applying the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (ASBJ Statement No. 17 on March 27, 2009) and the Guidance on the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (ASBJ Guidance No. 20 on March 21, 2008) to its accounting treatment in the fiscal year under review.

(Related party information)

Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010)

Transaction with directors and major shareholders

| Class | Name | Capital or investments | Business or job | Ownership of voting rights in percentage | _ | Transactions | Transaction amount (million yen) | Account | Balance at end of year (million yen |
|-------------|------------------|------------------------|--|--|--|--|---|--|--|
| | | | Statutory auditor of | | | Sales of the Company's products | 3 | Trade notes and accounts receivable | 0 |
| II)trector | Kunimasa Ohta | | Representative Director of Tokyo | | products and purchase of Tokyo Seimitsu's | Purchase of Tokyo Seimitsu's products | 29 | Trade notes and accounts payable | 17 |
| | | | Seimitsu Co., Ltd. | | products | Underwriting of newly issued shares | 999 | | |

(Notes) 1. The transaction values stated above do not include consumption taxes. Meanwhile, year-end balances presented above include such taxes.

2. Transaction terms and the policy for their decision, etc.

Terms for the sales of the Company's products, purchases of Tokyo Seimitsu Co., Ltd.'s products and the like are decided on the basis of market value.

Underwriting the newly issued shares refers to the underwriting of all 968,000 shares Tokyo Seimitsu issued through private placement on December 3, 2009 by the Company for the price of 1,033 yen per share. The issue price was decided on the basis of 1,135 yen, the average closing share price for Tokyo Seimitsu in the most recent one-month period up to the day before the date on which a Board of Directors meeting adopted a resolution in connection with the capital increase.

Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) Transaction with directors and major shareholders

| Class | Name | Capital or investments | Business or job | Ownership of voting rights in percentage | | Transactions | Transaction amount (million yen) | Account | Balance at end of year (million yen |
|------------|-------------------|------------------------|---|--|--------------------------------|--|---|--|--|
| Director | Nakagawa Takeo | | Director of Company, CEO of Fine Tech Corporation | | product and | Company s | 43 | Trade notes and accounts receivable | 43 |
| | | | Statutory auditor of | | Salas of the | Sales of the Company's products | 5 | Trade notes and accounts receivable | 0 |
| I)irector | Kunimasa Ohta | | e Director of | (Owning) Direct: 2.50% (Owned) | products and purchase of | Purchase of Tokyo Seimitsu's products | 75 | Trade notes and accounts payable | 38 |
| | | | Tokyo Seimitsu Co., Ltd. | | products | Purchase of Tokyo Seimitsu's fixed assets | 9 | Accounts payable | 5 |

(Notes)1. The transaction values stated above do not include consumption taxes. Meanwhile, year-end balances presented above include such taxes.

2. Transaction terms and the policy for their decision, etc.

Terms for the sales of the Company's products, purchases of Tokyo Seimitsu Co., Ltd.'s products, Fine Tech Corporation's product and the like are decided on the basis of market value.

(Securities)

Previous consolidated fiscal year (As of March 31, 2010)

1. Other securities (Million yen)

| | Classification | Carrying amount on the consolidated balance sheet | Acquisition cost | Difference |
|-------------------------|--------------------|---|------------------|------------|
| Carrying amounts on the | (1) Shares | 3,783 | 2,721 | 1,061 |
| consolidated balance | (2) Corporate bond | | | |
| sheet exceeding the | (3) Others | | 1 | |
| acquisition cost | Subtotal | 3,783 | 2,721 | 1,061 |
| Carrying amounts on the | (1) Shares | 481 | 665 | -183 |
| consolidated balance | (2) Corporate bond | | | |
| sheet not exceeding the | (3) Others | | | |
| acquisition cost | Subtotal | 481 | 665 | -183 |
| Tota | al | 4,264 | 3,387 | 877 |

(Note) Since unlisted stocks (whose consolidated balance sheet amount is 2 million yen) have no market prices, and their fair values are very difficult to estimate, they are not included in other securities with market value.

If the fair value at the end of the fiscal year declines 50% or more from the acquisition cost, impairment accounting is applied.

If, among other securities, the fair value of stocks having fair value declines 30% to around 50%, the Company estimates the recoverability of each stock and determines whether impairment accounting is needed or not. Impairment accounting was not applied to any stocks with or without market value of other securities.

Other securities sold during the consolidated fiscal year Not applicable.

Consolidated fiscal year under review (As of March 31, 2011)

1. Other securities (Million yen)

| | Classification | Carrying amount on the consolidated balance sheet | Acquisition cost | Difference |
|-------------------------|--------------------|---|------------------|------------|
| Carrying amounts on the | (1) Shares | 4,589 | 2,863 | 1,725 |
| consolidated balance | (2) Corporate bond | | | |
| sheet exceeding the | (3)Others | | - | |
| acquisition cost | Subtotal | 4,589 | 2,863 | 1,725 |
| Carrying amounts on the | (1) Shares | 319 | 372 | -52 |
| consolidated balance | (2) Corporate bond | | | |
| sheet not exceeding the | (3)Others | | - | |
| acquisition cost | Subtotal | 319 | 372 | -52 |
| Tota | al | 4,909 | 3,235 | 1,673 |

(Note) Since unlisted stocks (whose consolidated balance sheet amount is 2 million yen) have no market prices, and their fair values are very difficult to estimate, they are not included in other securities with market value.

Impairment losses of 179 million yen are recorded for other securities with market value.

If the fair value at the end of the fiscal year declines 50% or more from the acquisition cost, impairment accounting is applied. If the fair value at the end of the fiscal year declines 30% to around 50%, the Company estimates the recoverability of each stock and determines whether impairment accounting is needed or not.

2. Other securities sold during the Consolidated fiscal year under review

| Amount of sale (million yen) | Total profit on sale (million yen) | Total loss on sale (million yen) |
|------------------------------|---------------------------------------|-------------------------------------|
| 27 | 5 | |

(Pension and Severance Cost)

1. Outline of retirement and severance benefits plans adopted by the companies

The retirement benefits systems of the Group consist of a retirement lump-sum grant system and a defined benefit corporate pension system. The Company and some of its domestic consolidated subsidiaries made a switch from a qualified pension system to a defined benefit corporate pension system with the enforcement of the Defined-Benefit Corporate Pension Act in January 2010.

2. Projected benefit obligations and their breakdowns

(Million yen)

| 2. Projected benefit obligations and their bleakdowns (Mi | | |
|--|------------------------|------------------------|
| | FY2009 | FY2010 |
| | (As of March 31, 2010) | (As of March 31, 2011) |
| (1) Projected benefit obligations | -2,304 | -2,217 |
| (2) Pension assets | 778 | 837 |
| (3) Unfunded obligations for retirement and severance benefits (1)+(2) | -1,525 | -1,380 |
| (4) Unsettled difference at change of accounting principle | 696 | 557 |
| (5) Unrecognized actuarial gain or loss | -7 | 32 |
| (6) Unrecognized prior service cost | | |
| (7) Net accrued retirement benefits reflected in consolidated balance sheets (3)+(4)+(5)+(6) | -837 | -791 |
| (8) Prepaid pension cost | | |
| (9) Allowance for retirement benefits (7)—(8) | -837 | -791 |

(Note) The consolidated subsidiaries with retirement benefits systems use the simplified method to calculate projected benefit obligations.

3. Breakdown of retirement benefit expenses

(Million yen)

| 3. Breakdown of retirement benefit expenses | | (Million yell) |
|--|--|---|
| | Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) |
| Retirement benefit expenses | 356 | 278 |
| (1) Serveice cost | 125 | 110 |
| (2) Interest cost | 34 | 33 |
| (3) Expected return on pension assets | -12 | -15 |
| (4) Unsettled difference at change of accounting principle | 139 | 139 |
| (5) Recognized actuarial gain or loss | 69 | 10 |
| (6) Others (Note 2) | | |

(Notes) 1. Net retirement benefit costs of consolidated subsidiaries using the simplified method are accounted for as (1) "Service costs."

4. Matters relating to the basis of calculation for projected benefit obligations

| | FY2009 (As of March 31, 2010) | FY2010 (As of March 31, 2011) |
|--|--|--|
| (1) Periodic allocation method for projected benefits | Periodic straight-line base | Same as at left |
| (2) Discount rates (%) | 1.5 | 1.5 |
| (3) Expected return on assets (%) | 2.0 | 2.0 |
| (4) Years during which the prior service cost is amortized | | |
| (5) Method and years during which an actuarial gain or loss is amortized | Five years from the consolidated fiscal year following the consolidated fiscal year in which the gain or loss occurred | Five years from the consolidated fiscal year following the consolidated fiscal year in which the gain or loss occurred |
| (6) Years during which unsettled differences at change of accounting principles were accounted for | 15 | 15 |

(Per share information)

| Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) | |
|--|------------|--|-----------|
| Net assets per share | 294.29 yen | 9 yen Net assets per share 33 | |
| Net loss per share | -3.65 yen | Net income per share | 42.72 yen |
| Net income per share after residual equity adjustment is not stated in spite of the presence of residual equity, because of the net loss per share posted. | | Net income per share after residual equity adjustment | 41.89 yen |

(Note) The bases for the calculation of net income per share and net income per share after residual equity adjustment are as follows

| TOTIOWS. | Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) |
|---|---|---|
| Net income per share | | |
| Net income/loss (million yen) | -244 | 2,837 |
| Net income/loss that does not belong to common share holders (million yen) | | |
| Net income/loss on common shares (million yen) | -244 | 2,837 |
| Average number of shares during the period (thousand shares) | 67,020 | 66,431 |
| Summary of residual shares not included in the calculation of net income per share after residual equity adjustment because of no dilutive effect | | Stock options granted on the basis of a resolution at the annual shareholders meeting held on June 18, 2010 (Number of shares: 350,000) |

(Important post-balance sheet events)

Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010)

No corresponding event occurred.

Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011)

No corresponding event occurred.

Notes relating to lease transactions, financial instruments, tax effect accounting, derivatives trading, stock options, business combination, rental properties and asset retirement obligations- are omitted because the need to disclose such information with this summary of financial results is deemed to be small.

5. Non-consolidated financial statements

(1) Balance sheets

| | Figures at the end of the previous fiscal year (As of March 31, 2010) | (Million yen) Figures at the end of the fiscal year under review (As of March 31, 2011) |
|-------------------------------------|---|--|
| Assets | (115 01 1141011 51, 2010) | (Fis of March 31, 2011) |
| Current assets | | |
| Cash and deposits | 3,145 | 3,491 |
| Trade notes receivable | 166 | 235 |
| Accounts receivable | 7,066 | 8,172 |
| Products and other commodities | 984 | 1,926 |
| Goods in process | 4,563 | 4,796 |
| Raw materials and supplies | 1,658 | 1,790 |
| Prepaid expenses | 61 | 36 |
| Short-term loans to affiliates | 573 | 952 |
| Deferred tax assets | 135 | 262 |
| Advance paid | 14 | 13 |
| Accounts due | 269 | 611 |
| Other current assets | 115 | 16 |
| Allowance for doubtful accounts | -61 | -82 |
| Total current assets | 18,691 | 22,224 |
| Fixed assets | | |
| Tangible fixed assets | | |
| Buildings | 6,652 | 6,662 |
| Accumulated depreciation | -3,455 | -3,638 |
| Buildings (net) | 3,197 | 3,023 |
| Structures | 477 | 479 |
| Accumulated depreciation | -348 | -370 |
| Structures (net) | 128 | 109 |
| Machinery and equipment | 8,235 | 7,693 |
| Accumulated depreciation | -7,084 | -6,772 |
| | 1,151 | 921 |
| Machinery, equipment (net) | | |
| Vehicles | 51 | 53 |
| Accumulated depreciation | | -46 |
| Vehicles (net) | 8 | 6 |
| Tools, furniture and fixtures | 749 | 914 |
| Accumulated depreciation | -589 | -688 |
| Tools, furniture and fixtures (net) | 159 | 225 |
| Land | 591 | 591 |
| Leased assets | 31 | 31 |
| Accumulated depreciation | -8 | -14 |
| Leased assets (net) | 22 | 17 |
| Total tangible fixed assets | 5,260 | 4,895 |
| Intangible fixed assets | | |
| Software | 11 | 87 |
| Telephone subscription rights | 10 | 10 |
| Leased assets | | 13 |
| Total intangible fixed assets | 38 | 110 |
| Investments and other assets | | |
| Investment securities | 4,267 | 4,911 |
| Shares in affiliates | 136 | 136 |
| Investments in affiliates | 1,209 | 1,722 |
| Long-term loans to employees | 2 | 1 |
| Long-term prepaid expenses | 2 | 2 |
| Other intangible fixed assets | 137 | 67 |
| Total investments and other assets | 5,755 | 6,842 |
| Total fixed assets | 11,054 | 11,848 |
| Deferred assets | | |
| Bond issuance expenses | 25 | 18 |
| Total deferred assets | 25 | 18 |
| Total assets | 29,771 | 34,091 |

| | | (Million yen) |
|--|---------------------------|----------------------------------|
| | Figures at the end of the | Figures at the end of the fiscal |
| | previous fiscal year | year under review |
| | (As of March 31, 2010) | (As of March 31, 2011) |
| Liabilities | | |
| Current liabilities | | |
| Trade notes payable | 5,004 | 6,214 |
| Accounts payable | 1,849 | 1,657 |
| Short-term borrowings | 300 | 1,500 |
| Corporate bonds due for redemption within one year | 300 | 300 |
| Lease obligations | 9 | 9 |
| Accounts payable | 351 | 375 |
| Accrued expenses payable | 187 | 210 |
| Accrued income tax | 44 | 324 |
| Advance received | 32 | 49 |
| Deposits received | 71 | 38 |
| Reserve for bonus payment | 171 | 215 |
| Trade notes payable related to facilities | 67 | 6 |
| Reserve for product warranties | 53 | 93 |
| Other current liabilities | 110 | 23 |
| Total current liabilities | 8,552 | 11,019 |
| Long-term liabilities | | |
| Corporate bonds | 900 | 600 |
| Lease obligations | 31 | 22 |
| Deferred tax liabilities | 77 | 361 |
| Reserve for retirement benefits | 829 | 785 |
| Deposits received for guarantee | 14 | 14 |
| Other long-term liabilities | 46 | 46 |
| Total long-term liabilities | 1,899 | 1,829 |
| Total liabilities | 10,451 | 12,849 |
| Net assets | | |
| Shareholders' equity | | |
| Common stock | 10,599 | 10,599 |
| Capital surplus | | |
| Capital legal reserve | 4,138 | 4,138 |
| Other capital surplus | 12 | 18 |
| Total capital surplus | 4,151 | 4,157 |
| Retained earnings | | |
| Other retained earnings | | |
| Deferred retained earnings | 4,207 | 5,967 |
| Total retained earnings | 4,207 | 5,967 |
| Treasury stock | -207 | -771 |
| Total shareholders' equity | 18,750 | 19,952 |
| Valuation and translation adjustments | | |
| Unrealized gains on marketable securities | 463 | 993 |
| Deferred gains (losses) on hedges | -99 | 5 |
| Total valuation and translation adjustments | 364 | 998 |
| Subscription rights to shares | 204 | 290 |
| Total net assets | 19,319 | 21,241 |
| Total liabilities and net assets | 29,771 | 34,091 |
| | | |

(2) Statements of income

| | D ' C' 1 | (Million yen) |
|---|--|--|
| | Previous fiscal year | Fiscal year under review |
| | (From April 1, 2009 to March 31, 2010) | (From April 1, 2010 to March 31, 2011) |
| Net sales | 14,818 | 35,146 |
| Cost of sales | 12,519 | 29,221 |
| Gross profit | 2,299 | 5,925 |
| Selling, general and administrative expenses | 2,277 | 3,723 |
| Packing and transportation expenses | 49 | 96 |
| Advertising expenses | 146 | 192 |
| Salaries for directors | 137 | 203 |
| Salaries and allowances | 493 | 636 |
| Provision for reserve for bonus payment | 26 | 38 |
| Retirement benefit expenses | 100 | 68 |
| Rent paid | 76 | 70 |
| Traveling expenses | 115 | 139 |
| Insurance premiums | 79 | 96 |
| Research and development expenses | 754 | 752 |
| Depreciation and amortization expenses | 17 | 17 |
| Provision for allowance for doubtful accounts | 28 | 68 |
| Provision for reserve for product warranties | 53 | 93 |
| Other selling, general and administrative expenses | 585 | 718 |
| Total selling, general and administrative expenses | 2,664 | 3,193 |
| Operating income | -365 | 2,732 |
| Non-operating income | -303 | 2,132 |
| Interest received | 0 | 11 |
| Dividends received | 106 | 213 |
| Rent received | 11 | 12 |
| Insurance benefits received | 41 | 43 |
| Subsidy income | 119 | |
| Other non-operating income | 119 | 41 |
| Total non-operating income | 399 | 322 |
| Non-operating expenses | 3// | 322 |
| Interest paid | 8 | 7 |
| Interest paid Interest on bonds | 13 | 10 |
| Leased asset expenses | 9 | 10 |
| Foreign exchange losses | | 73 |
| Amortization of bond issuance cost | 6 | 6 |
| Sales discount | 10 | 2 |
| Loss on sales of trade notes | 40 | 45 |
| Dormant expenses | 310 | |
| Other non-operating expenses | 28 | 29 |
| | 426 | 187 |
| Total non-operating expenses Ordinary income | -393 | 2,867 |
| Extraordinary income | -393 | 2,807 |
| Gain on sales of fixed assets | 1 | 46 |
| Gain on sales of investment securities | | |
| _ | | 5 52 |
| Total extraordinary income | 1 | 32 |
| Extraordinary expenses | 0 | 1 |
| Loss on retirement of fixed assets | 0 | 1 |
| Loss on sales of fixed assets | | 4 |
| Loss on devaluation of investment securities | | 179 |
| Loss on adjustment for changes of accounting standard for | | 11 |
| asset retirement obligations | | 60 |
| Settlement Package | | 60 |
| Other extraordinary expenses | | 1 |
| Total extraordinary expenses | 0 | 258 |
| ncome/loss before taxes and other adjustments | -392 | 2,661 |
| Corporate, inhabitant and enterprise taxes | 19 | 347 |
| Income taxes for prior periods | 17 | |
| Deferred taxes | -21 | -113 |
| Total corporate and other taxes | 16 | 234 |
| Net income/loss | -408 | 2,426 |

(3) Statements of changes in net assets

| <i>g.</i> , | | (Million yen) |
|--|---|---|
| | Previous fiscal year (From April 1, 2009 to March 31, 2010) | Fiscal year under review (From April 1, 2010 to March 31, 2011) |
| Shareholders' equity | | |
| Common stock | | |
| Balance at end of previous fiscal year | 10,599 | 10,599 |
| Change during the fiscal year | | |
| Total change during the fiscal year | | |
| Balance at end of the fiscal year | 10,599 | 10,599 |
| Capital surplus | | |
| Capital legal reserve | | |
| Balance at end of previous fiscal year | 4,138 | 4,138 |
| Change during the fiscal year | | |
| Total change during the fiscal year | | |
| Balance at end of the fiscal year | 4,138 | 4,138 |
| Other capital surplus | | |
| Balance at end of previous fiscal year | | 12 |
| Change during the fiscal year | | |
| Disposal of treasury stock | 12 | 6 |
| Total change during the fiscal year | 12 | 6 |
| Balance at end of the fiscal year | 12 | 18 |
| Total capital surplus | | |
| Balance at end of previous fiscal year | 4,138 | 4,151 |
| Change during the fiscal year | | |
| Disposal of treasury stock | 12 | 6 |
| Total change during the fiscal year | 12 | 6 |
| Balance at end of the fiscal year | 4,151 | 4,157 |
| Retained earnings | | |
| Other retained earnings | | |
| Deferred retained earnings | | |
| Balance at end of previous fiscal year | 4,954 | 4,207 |
| Change during the fiscal year | | |
| Cash dividends paid | -337 | -666 |
| Net income/loss | -408 | 2,426 |
| Total change during the fiscal year | -746 | 1,759 |
| Balance at end of the fiscal year | 4,207 | 5,967 |
| Treasury stock | | |
| Balance at end of previous fiscal year | -92 | -207 |
| Change during the fiscal year | | |
| Purchase of treasury stock | -131 | -591 |
| Disposal of treasury stock | 16 | 27 |
| Total change during the fiscal year | -115 | -564 |
| Balance at end of the fiscal year | -207 | -771 |

| | | (Million yen) |
|---|--|---|
| | Previous fiscal year (From April 1, 2009 to March 31, 2010) | Fiscal year under review (From April 1, 2010 to March 31, 2011) |
| Total shareholders' equity | | |
| Balance at end of previous fiscal year | 19,599 | 18,750 |
| Change during the fiscal year | | |
| Cash dividends paid | -337 | -666 |
| Net income/loss | -408 | 2,426 |
| Purchase of treasury stock | -131 | -591 |
| Disposal of treasury stock | 29 | 33 |
| Total change during the fiscal year | -848 | 1,201 |
| Balance at end of the fiscal year | 18,750 | 19,952 |
| Valuation and translation adjustments | | |
| Unrealized gains on marketable securities | | |
| Balance at end of previous fiscal year | -508 | 463 |
| Change during the fiscal year | | |
| Changes in items other than shareholders' equity | 971 | 529 |
| during the fiscal year (net) | 9/1 | 329 |
| Total change during the fiscal year | 971 | 529 |
| Balance at end of the fiscal year | 463 | 993 |
| Deferred gains (losses) on hedges | | |
| Balance at end of previous fiscal year | | -99 |
| Change during the fiscal year | | |
| Changes in items other than shareholders' equity | 00 | 104 |
| during the fiscal year (net) | -99 | 104 |
| Total change during the fiscal year | -99 | 104 |
| Balance at end of the fiscal year | -99 | 5 |
| Total valuation and translation adjustments | | |
| Balance at end of previous fiscal year | -508 | 364 |
| Change during the fiscal year | | |
| Changes in items other than shareholders' equity | 972 | 624 |
| during the fiscal year (net) | 872 | 634 |
| Total change during the fiscal year | 872 | 634 |
| Balance at end of the fiscal year | 364 | 998 |
| Subscription rights to shares | | |
| Balance at end of previous fiscal year | 187 | 204 |
| Change during the fiscal year | | |
| Changes in items other than shareholders' equity during | 17 | 0.0 |
| the fiscal year (net) | 17 | 86 |
| Total change during the fiscal year | 17 | 86 |
| Balance at end of the fiscal year | 204 | 290 |
| Total net assets | | |
| Balance at end of previous fiscal year | 19,277 | 19,319 |
| Change during the fiscal year | | |
| Cash dividends paid | -337 | -666 |
| Net income/loss | -408 | 2,426 |
| Purchase of treasury stock | -131 | -591 |
| Disposal of treasury stock | 29 | 33 |
| Changes in items other than shareholders' equity during | 900 | 720 |
| the fiscal year (net) | 890 | 720 |
| Total change during the fiscal year | 41 | 1,922 |
| Balance at end of the fiscal year | 19,319 | 21,241 |

Notes relating to the going concern assumption No corresponding item exists.

6. Other

(1) Supplementary Information

(i) Overseas net sales

| (- | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) | | | | (Million yen) |
|-----|--|--------|---------|--------|---------------|
| | | Asia | America | Europe | Total |
| I | Overseas net sales | 21,121 | 2,625 | 2,646 | 26,392 |
| II | Consolidated net sales | · | | | 35,932 |
| III | Ratio of overseas net sales to consolidated net sales (%) | 58.8 | 7.3 | 7.4 | 73.4 |

(Notes) 1. National or regional classifications are based on geographic proximity.

2. Major countries or regions in each classification

Control of the Philipping South Korga Singar

- - (1) Asia China, Thailand, the Philippines, South Korea, Singapore, Vietnam, Taiwan and India
 - (2) America the United States
 - (3) Europe Switzerland, Germany, Italy and France
- 3. Overseas net sales refer to net sales achieved by the Company and its consolidated subsidiaries in countries or regions other than Japan.

(ii) Net sales by machinery category

Comparison of consolidated sales performance (Million yen)

| Comparison of consortance suites performance | | | | | | |
|--|--|--------|---|--------|---------------------|---------|
| | Consolidated fiscal year under review (from April 1, 2010 to March 31, 2011) | | Previous consolidated fiscal year (from April 1, 2009 to March 31, 2010) | | | |
| | | | | | Year-on-year change | |
| | | | | | | |
| | | | | | | |
| Automatic lathes | | % | | % | | % |
| | 29,925 | 83.3 | 11,712 | 75.1 | 18,213 | 155.5 |
| Grinding machines | 2,295 | 6.4 | 997 | 6.4 | 1,297 | 130.1 |
| Machining centers | 1,431 | 4.0 | 539 | 3.4 | 891 | 165.3 |
| Rolling machines, etc. | 1,614 | 4.5 | 1,834 | 11.8 | -220 | -12.0 |
| Other | 666 | 1.9 | 514 | 3.3 | 151 | 29.5 |
| Total | 35,932 | 100.0 | 15,598 | 100.0 | 20,334 | 130.4 |
| (Overseas net sales) | (26,392) | (73.4) | (11,251) | (72.1) | (15,141) | (134.6) |

(2) Changes in directors (scheduled to take effect on June 17, 2011)

- New director candidate

Director: Kiyoshi Tauchi (currently Senior Executive Officer, General Manager of the Production Division)

Makoto Kuniyoshi (currently Senior Executive Officer, General Manager of the Sales Planning

Division)

Yoshihiro Miura, (currently Senior Executive Officer, General Manager of the Administration

Division)

Kunio Shimada (currently Attorney, Representative Partner of Shimada Hamba&Osajima)

- New statutory auditor candidates

Statutory auditor: Toshio Honma (currently Director, Senior Advisor)

Ryuichi Kimura (currently Director of Tokyo Seimitsu Co., Ltd. President of Semiconductor

Company)

(Note) Mr. Ryuichi Kimura is candidate for an outside auditor.

- Reserve statutory auditor candidate

Reserve statutory auditor:

Toshikazu Oyanagi (currently Senior Advisor, Manager, Administration Division)

- Director scheduled to retire from the post

Director:

Yoshiharu Kikuchi (currently Director, Executive Advisor)

Toshio Honma (currently Director, Senior Adivsor)

Mitsuhiro Masumi (currently Director)

(Note) Mr. Mitsuhiro Masumi is an outside director.

- Auditors scheduled to retire from the post

Auditor: Ikuo Oomiya (currently Standing Auditor)

Kunimasa Ohta (currently Audtior)

(Note) Mr. Kunimasa Ohta is an outside auditor.