

Note: This document has been translated from the Japanese original for reference purposes only.
In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



May 13, 2026

To whom it may concern:

Company Name: TSUGAMI CORPORATION
 Representative Director: Nobuhiro Watabe,
 Representative Director and President
 (Stock Code: 6101, Tokyo Stock Exchange Prime Market)
 Contact: Hajime Oodaira, Executive Officer, Finance
 Tel: +81-3-3808-1711

Notice of Dividend of Surplus

TSUGAMI CORPORATION (the “Company”) announces today that at a meeting of the Board of Directors held on May 13, 2026, it passed a resolution regarding the distribution of dividends from surplus with a record date of March 31, 2026. Details are as follows.

1. Outline of dividend

	Determined amount	Most recent dividend forecast (Announced on April 21, 2026)	Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)
Record date	March 31, 2026	Same as left	March 31, 2025
Dividend per share	¥49.00	¥49.00	¥32.00
Total amount of dividend	2,283 million yen	--	1,517 million yen
Effective date	May 27, 2026	--	May 28, 2025
Dividend resource	Retained earnings	--	Retained earnings

2. Reason

The Group’s basic policy is to increase its overall capabilities and return profits to shareholders by actively investing in development tailored to changing times, enhancing its competitiveness, and improving its management efficiency.

The Company has decided to pay a year-end dividend of 49 yen per share for the fiscal year ended March 31, 2026 in accordance with this policy and the consolidated results for the fiscal year.

(Reference)

Details of annual dividend

Record date	Dividend per share (yen)		
	Second quarter-end	Fiscal year-end	Annual
Actual results for the fiscal year under review	¥36.00	¥49.00	¥85.00
Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)	¥27.00	¥32.00	¥59.00